Meeting of the Board of Directors Texas Windstorm Insurance Association Teleconference/Web Conference



December 10, 2024 Omni Hotel 900 North Shoreline Blvd. Corpus Christi, TX 78401 9:00 a.m.

Interested parties can listen to the meeting live by going to www.twia.org. Go to "About Us/Board Meetings" and access the video conferencing website with instructions available on www.twia.org.

Interested parties may attend the meeting and offer public comment in person at the Omni Hotel or virtually via Zoom Webinar.

*Indicates item on which General Manager believes the TWIA Board of Directors is likely to take action.

However, the board may take action on any item that appears on this agenda.

1.	Call to Order A. Welcoming Remarks – <i>Karen Guard/David Durden</i> B. Anti-Trust Statement and Conflict of Interest Disclosure – <i>Counsel</i> C. Meeting Format Information – <i>Kristina Donley</i>	5 minutes
2.	Introduction of New Board Member – Karen Guard/David Durden	5 minutes
3.	TWIA Board Officer Elections – Karen Guard/David Durden – Action/Vote Likely*	10 minutes
4.	Approve the Minutes from Prior Board of Directors Meetings – Karen Guard/David Durden – Action/Vote Likely*	5 minutes
5.	Public Comment	30 minutes
6.	TWIA Operational Dashboard – David Durden	10 minutes
7.	Financial – Stuart Harbour A. Report of the Secretary/Treasurer – Karen Guard – Action/Vote Likely* 1. Income Statement 2. Management Discussion and Analysis B. Financial Statement Review by Staff C. Review and Approval of 2025 Budget – Stuart Harbour – Action/Vote Likely*	20 minutes
8.	Actuarial – Jim Murphy A. Policy Count/Exposures B. Reserve Adequacy C. Status of Filings D. 2025 Storm Season Funding – Action/Vote Likely*	30 minutes
9.	Internal Audit – <i>Dan Graves</i> – <i>Weaver</i> A. Internal Audit Status Report B. Catastrophe Plan Audit	20 minutes

C. Internal Audit Risk Assessment and 2025 Proposed Audit Plan

– Action/Vote Likely*

10. Underwriting Operational Review Update – Michael Ledwik 20 minutes 20 minutes 11. Claims A. Claims Operations – *Dave Williams* B. Claims Litigation – Jessica Crass 12. TWIA Operations 20 minutes A. IT Systems Update – Michael Eleftheriades B. Cyber Security – Michael Eleftheriades C. Communications and Legislative Update – David Durden D. Performance Evaluation of General Manager – Action/Vote Likely* 13. Closed Session (Board Only) 60 minutes A. Personnel Issues B. Legal Advice 14. Consideration of Issues Related to Matters Deliberated in Closed Session That May Require Action, if any, of the Board of Directors – Action/Vote Likely* 5 minutes 15. Committees – David Durden 5 minutes 16. Future Meetings – David Durden 5 minutes • February 25, 2025 – Moody Gardens Hotel – Galveston • May 6, 2025 – Marriott South – Austin

• August 5, 2025 – Tremont House – Galveston

17. Adjourn

1. Call to Order



ANTI-TRUST COMPLIANCE STATEMENT

The Board of Directors of TWIA is committed to strict compliance with federal and state anti-trust laws. The anti-trust laws are designed to promote free and open competition and to penalize any activities that unreasonably lessen business rivalry. Members of the Board of Directors of TWIA may freely discuss and agree upon agenda items relating to their responsibilities as Directors including such topics as coordinating efforts regarding state or federal legislation, discussion of TWIA policy on legislative issues and methods of legislative lobbying including grass-roots lobbying, public relations, testimony before legislative committees and meetings with state and federal legislators and regulators.

Because TWIA meetings bring together competitors, any unauthorized discussion of topics prohibited by the anti-trust laws such as agreements between competitors on prices and rates, agreements to boycott third parties or agreements to divide markets or even individual insureds could lead to an inference that such an illegal agreement among participants to the discussion was in fact reached. Accordingly, the following guidelines apply to any meeting or other activity conducted under the auspices of TWIA:

- Someone on the TWIA staff shall be present at all times during meetings of the TWIA Board of Directors or other official activities such as meetings of various TWIA committees unless such meetings are for the purpose of discussing personnel matters;
- At any such meetings or official activities, there shall be no discussion of voluntary market rates, prices, discounts or other terms and conditions of sale without the General Manager or the General Counsel being present;
- There shall be no discussion of the areas in which TWIA Board members and their respective member companies will compete for the products and services that they will offer; and
- There shall be no discussion of any agreement or understanding to boycott a third party or to deal with a third party only on certain terms.

TWIA Anti-Trust Compliance Statement

Without the prior authorization of TWIA's General Manager or its General Counsel, there shall be no discussion of agreements to deal exclusively with certain parties, requirements that purchasers of particular products or services must purchase other products or services, standard-setting, certification, statistical reporting, or codes of ethics and other self-regulatory activities.

- Only TWIA staff shall keep minutes of TWIA meetings and will immediately terminate any discussion that may violate these guidelines.
- At TWIA meetings, TWIA company representatives should adhere to the written agenda and outside of TWIA meetings should scrupulously avoid discussion of any topic that might violate these guidelines.

Severe civil and criminal penalties, including fines and imprisonment, can result from violations of the anti-trust laws. Whenever in doubt about how to apply these guidelines, the directors, members, officers and guests of TWIA should consult its General Manager and General Counsel and proceed in a conservative manner in order to avoid any actual, or apparent, violation of antitrust guidelines.

4. Approve the Minutes

Minutes of the Texas Windstorm Insurance Association Board of Directors Meeting Teleconference/Web Conference

TEXAS WINDSTORM INSURANCE ASSOCIATION

Tremont House 2300 Ships Mechanic Row Galveston, TX

August 6, 2024

The Following Board Members were Present:

1.	Chandra Franklin Womack (Chair)	First Tier Coastal Representative
2.	Georgia Neblett (Vice Chair)	First Tier Coastal Representative
3.	Peggy Gonzalez	First Tier Coastal Representative
4.	Esther Grossman	Industry Representative
5.	Mike Gerik	Industry Representative
6.	Karen Guard (Secretary/Treasurer)	Industry Representative
7.	Tony Schrader	Non-Seacoast Territory Representative
8.	Tim Garrett	Non-Seacoast Territory Representative
9.	Mary Keller	Non-Seacoast Territory Representative

The Following TWIA Staff, Counsel, and Agents were Present:

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1.	David Durden, General Manager	TWIA					
2.	Stuart Harbour, CFO	TWIA					
3.	Dave Williams, VP Claims	TWIA					
4.	Jessica Crass, VP Legal	TWIA					
5.	Michael Ledwik, VP Underwriting	TWIA					
6.	Michelle Friesenhahn, VP People and	TWIA					
	Business Operations						
7.	Jim Murphy, Chief Actuary	TWIA					
8.	Amy Koehl, Senior Project Administrator	TWIA					
9.	Kristina Donley, Training, QA and Agency	TWIA					
	Audit Manager						
10	. Camron Malik, Chief Information Officer	TWIA					
11	. Michael Eleftheriades, Director of Software	TWIA					
	Development (Interim CIO)						
12	. Jessica Davidson, Project Administrator	TWIA					
13	. Mike Perkins, Association Counsel	Perkins Law Group PLLC					

The Following Guests Were Present:

1.	Debbie King	AmTrust
2.	Dan Graves	Weaver

The Following In Person Attendees Were Present:

1	. Anne O'Rvan	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
т.	. Allie O Rvali	AAA Texas

Aon

2. Dan Schwietz

3. Scot Kilbbe APCIA

4. Jeff Sjostrom Aransas County Partnership

5. John Rutherford6. Tyler NobertBuild Galveston

7. Clark Thomson Calhoun, Thomson + Matza 8. Theresa Elliot Casa Del Mar Beachfront Suites

9. Roland Barrera
 10. Ryan Skorbarczyk
 11. Marie Robb
 12. Sally Bakko
 City of Corpus Christi
 City of Galveston
 City of Galveston

13. Miguel Rendon Corpus Christi Regional Transit Authority

14. George TaylorF.B. Taylor Insurance15. Luke BohlmanFarmers Insurance

16. Kathy Kendrick
 17. Mark Kelson
 18. Gina Spagnola
 Galveston Association of Realtors
 Galveston Independent School District
 Galveston Regional Chamber of Commerce

19. Keith Gray20. Clarissa WoodwardGTX Realty

21. Amy Grambury Guest 22. Ashley Geters Guest Guest 23. Benjamin Herndon 24. Cathie Harrison Guest 25. Catrina Wilson Guest 26. Crystal Weaver Guest 27. Elizabeth Day Guest 28. Ernest Johnson Guest 29. Gail Ayers Guest 30. Gaylyn DeVine Guest

31. James Macklin Guest 32. Janice Brussard Guest 33. Jeff Kaler Guest 34. Jose Espinoza Guest 35. Judi Hoggatt Guest 36. Kathy Harrison Guest Guest 37. Larry Robinson 38. Lissa Evans Guest 39. Lynda Harvey Guest

40. Mae MoldenhauekGuest41. Marilyn SwansonGuest42. Marsha LutzGuest43. Michael NiebahrGuest44. Orlando SimsGuest

45. Paul Wendt Guest 46. Scott Gordon Guest 47. Solomon Ortiz Guest 48. Stacy Fenner Guest 49. Sylvia Horne Guest 50. Theresa Hall Guest 51. Theresa Havel Guest 52. Tina Kirbie Guest 53. Veronda Durden Guest 54. Victor Pierson Guest

55. Henry Freudenburg Henry Freudenburg Insurance Agency

56. Alex Montieth Insurance Junction
57. Terrilyn Tarlton Shannon Insurance Junction

58. Zach Gaves Keepsake Custom Homes

59. Joe Casazza

60. Donna Brown

61. James Clark

62. Joel Romo

Keller Williams

Lovelock Cottage

Mosquito Café

Nueces County

63. Sharon O'Connor O'Connor Group Insurance Agency

64. David Bolduc OPIC

65. Trace Finley Port of Corpus Christi

66. Susan McClere Realtor

67. Angie Flores Rep. Hunter's Office

68. Jesse Rubio Sand N' Sea Pearl Real Estate

69. Ruben O'Bell Sen. LaMantia's Office
70. Ryan Carson Sen. Middleton's Office

71. Maggie Albrecht State of Texas

72. Cory Johnson Tamko Building Partners

73. Beaman Floyd TCAIS

74. David Hartman TCS Holdings

75. David Muckerheide TDI
76. Drew Beglau TDI
77. Kenisha Schuster TDI
78. Marianne Baker TDI

79. Rep. Cody Vasut

80. Rep. Terri Leo Wilson

81. Rep. Todd Hunter

Texas State Representative

Texas State Representative

82. Sen. Mayes Middleton
 83. Sen. Morgan LaMantia
 84. Myrian Orea
 85. Don Nurdin
 Texas State Senator
 The Daily News
 Top Gear Apparel

86. Al Arreola United Corpus Christi Chamber of Commerce

87. Alan Wilson United Corpus Christi Chamber of Commerce

88. Christine Bryon Vision Galveston

89. Jerry Mohr WGIPOA

<u>The Association's Webinar Tool Attendance Report Indicates the Following Attendees Were</u> Online:

Cristina Benton
 Shirley Bowler
 Alan Korenek
 Andressa Leslie

3. Ryan Brannan 52. Brie Little

4. Donna Brown 53. Dorothy Loney

5. Crystal Burke 54. James Macklin

6. Brandon Campos 55. Kevin L. Matula

7. William Cannon 56. Darrell McClanahan

8. Kippy Caraway 57. Suzanne McClere

9. Summer Carter 58. Travis McDavid

10. Ashley Cermeno 59. Sandra McDermott

11. Larry Cernosek 60. Sharon McKinney

12. James Conroy 61. Kathy McMullen

13. Robert Corbin 62. Tanya Megale

14. Susan Cummings 63. Addy Messerly

15. Lou Cusano 64. Tommy Molina

16. Mai Dang 65. Ken Moore

17. Leanora Davis 66. B. Mora

18. Michelle Davis67. Mike Mulligan

19. Jennifer Dean68. Ruth Muturi

20. Alex Donkervoet 69. Michael Niebuhr

21. Mary Dunbaugh 70. Alessia Noboa

22. TaShonda Edwards 71. Tracie Pape

23. Nicole Elliott 72. Daniel Paschal

24. Debbie Ervin 73. Darryl Pool 25. Brian Falk 74. John Preston

25. Brian Falk26. Blake Fall74. John Preston75. Diana Rangel

27. Angela Fang 76. Carie Roach

28. Tracy Florence 77. Chris Roath

29. David Futterleib 78. Amarisa Rodriguez

30. Mike Gillaspia 79. Katie Sabo 31. BK Gugaria 80. Briton Scales

32. Lisa Halili 81. Mareia Schreiber

33. John Hall 82. Karen Scott

34. Barbara Hankins35. Kevin Hayes83. Theresa Servellon84. Colleen Sherlock

36. Jordan He 85. Robert Simons 37. Jeanine Heffernan 86. Tuesday Sloan

38. Andrew Herrell 87. Marian Sparks

39. Rachal Hisler
40. Marilyn Holle
41. Elizabeth Howland
42. Shelina Jamani
43. Rosa Jaramillo
44. Don Johnson
45. Tammy Jones
46. Mary Jordan
47. Debbie King
48. Terri Kizer
49. Max Kloberdanz

88. Anna Stafford
89. Hang Ta
90. Aaron Taylor
91. Staci Taylor
92. Roger Tobar
93. Ron Walenta
94. Edith Watson
95. Stephanie Whitsell

96. Marsha Wilson Rappaport

97. Stacy Zaelit 98. Peggy Zahler

- 1. <u>Call to Order:</u> Ms. Franklin Womack called the meeting to order at 9:01 a.m. Board members were provided with a copy of the anti-trust statement and reminded of the prohibitions in the anti-trust statement by counsel. Mr. Perkins presented the required conflict-of-interest disclosures on behalf of each board member. Ms. Donley reviewed the housekeeping items.
- 2. <u>Approval of Minutes:</u> The minutes from the May 7, 2024 meeting were reviewed. Ms. Neblett moved to approve the minutes as presented. Mr. Garrett seconded the motion. The motion passed unanimously.
- 3. <u>Public Comment:</u> Verbal public comment was provided by Rep. Terri Leo Wilson, Sen. Mayes Middleton, Sen. Morgan LaMantia, Rep. Cody Vasut, Rep. Todd Hunter, Beaman Floyd, Orlando Sims, Joel Romo, Alan Wilson, James Maklin, Paul Wendt, Elizabeth Day, Ryan Skrobarczyk, Sally Bakko, Gina Spagnola, Theresa Havel, Al Arreola, Solomon Ortiz, Roland Barrera, Sharon O'Connor, Terrilyn Tarlton Shannon, Henry Freudenberg, Miguel Rendon, Jerry Mohn, Theresa Elliott, Alex Montieth, Zach Graves, Marie Robb, Lissa Evans, Kathy Harrison, Clarissa Woodward, Rachal Hisler, Ron Walenta and Ken Moore.

4. Annual TWIA Rate Filing:

- A. Review of TWIA Staff Rate Adequacy Analysis and Actuarial & Underwriting Committee Recommendations: Debbie King, Chair of the TWIA Actuarial and Underwriting Committee, reviewed the outcome of their last meeting. All six members were present, including two new members. The committee was trying to determine the need for a rate increase and concluded that it is needed due to growth and reinsurance costs. Growth has gone up 25% and reinsurance costs have gone up exponentially. There has been one rate increase in the last six years. The committee voted 5-1 to take the rate increase.
- B. <u>Required 2024 Annual Rate Filing:</u> Ms. Neblett said funding issues will not be solved with a rate increase as it does not fix the problems TWIA faces. It will take the legislature to fix the issues. Ms. Grossman asked if the increase doesn't pass, what is the consequence to TWIA. Ms. King said PML will most

likely go up due to the growth. Reinsurance costs will go up. Mr. Murphy said a rate increase will not make TWIA adequate, but it is a first step. A 10% increase yields about \$75 million a year. The more funds in the Catastrophe Reserve Trust Fund, the less is spent on reinsurance, the less likely TWIA has to issue bonds. But it doesn't solve the funding problems. Mr. Murphy said these small incremental steps add up over time. Ms. Grossman moved that the board adopt the recommendation of the TWIA Actuarial and Underwriting Committee for a 10% rate increase filing with the commissioner for residential and commercial policies. Ms. Keller seconded the motion. Ms. Grossman said the rates have been inadequate for the last 5 years and the board is mandated to establish the 1 in 100 PML. She is looking at this from the standpoint of solutions. There has been no meaningful progress to address rates since Hurricane Harvey. She challenged coastal legislators to come up with more creative solutions.

A roll call vote was taken.

Georgia Neblett - No
Peggy Gonzalez – No
Tim Garrett – Yes
Tony Schrader – Yes
Mary Keller – Yes
Esther Grossman – Yes
Mike Gerik – Yes
Karen Guard – Yes
Chandra Franklin Womack – No

The motion passed.

5. <u>TWIA Operational Dashboard:</u> Mr. Durden reported that policy and exposure growth is up. The current employee headcount is 274.

6. Financial:

- A. <u>Report of the Secretary/Treasurer</u>: Ms. Guard reviewed the Treasurer's Report. Ms. Grossman moved to approve the report. Mr. Neblett seconded the motion. The motion passed unanimously.
- B. <u>Financial Statement Review by Staff:</u> Mr. Harbour reported that direct written premiums for the second quarter were \$358.4 million. Direct earned premiums were \$336.4 million.

The 2024-2025 reinsurance program incepted June 1, 2024. Coverage for the 2024 hurricane season consists of \$2.1 billion of collateralized catastrophe bonds and \$1.950 billion of traditional reinsurance. Gross ceded premiums associated with the \$4.050 billion in coverage totaled \$389.9 million compared to a budgeted estimate of \$298.0 million. This total reflects an overall rate-on-line (ROL) of 9.6% compared to the 9.1% ROL for the 2023 program. The net

cost of the reinsurance program after ceding commission was \$379.4 million. Reinsurance premiums ceded are recognized over the hurricane season beginning June 1 and ending on November 30 of each year.

There was no round seven depopulation program in 2023/2024 because no carriers registered to participate.

Direct losses and LAE for the quarter was \$189.5 million. Loss and LAE ratio was 56.3%. The ultimate loss and loss adjustment expense estimate for Hurricane Harvey was reduced by \$5 million in December 2023 to \$1.655 billion.

Operating expenses for the quarter were \$18.5 million. The operating expense ratio for the quarter was 5.5%. Notable expense items under budget include personnel expenses (\$1.4 million), professional and consulting services (\$236,000) and other expenses including rental, travel and postage (\$275,000). Notable expense items over budget include software and hardware (\$52,000).

Commission expenses for the quarter were \$57.3 million. Premium taxes were \$6.2 million.

Operating account balances have been reduced to maximize amounts invested in Money Market Mutual Funds, which provide a higher rate of interest earnings. Yields on the Association's investments in Money Market Mutual Funds have increased as the Federal Reserve raised interest rates to combat the high levels of inflation.

- C. Investment of Trust Fund Balances (Texas Insurance Code Sec. 2210.4521):

 Ms. Neblett moved that based on Association staff analysis and recommendation, the TWIA Board of Directors hereby determines that at this time the entire balance of the Catastrophe Reserve Trust Fund is required to be kept available to meet the cash flow requirements of the fund in funding the payment of insured losses as provided by Section 2210.452(2) of the Texas Insurance Code. Thus, staff is directed to notify the Texas Comptroller's Office that the fund balance does not exceed the sufficient balance as defined in statute. Mr. Garrett seconded the motion. The motion passed unanimously.
- D. Selection of Auditors/Accountants for 2024 and Authorization of Non-Audit Services: Each year, the Association retains an accounting firm to conduct an independent audit of the Association's financial statements as of and for the year ended December 31. Pursuant to an RFP process in 2021, Calhoun, Thomson + Matza (CTM) was selected to continue in their role as the Association's independent auditor. Staff recommends the TWIA Board of Directors engage CTM for the upcoming audits and use them as needed over the coming year for assistance with certain tax-related items and for non-audit services associated with the issuance of catastrophe bonds. Mr. Garrett

moved that the TWIA Board of Directors, acting as the audit committee, authorizes and directs that the firm of Calhoun, Thomson + Matza be engaged to conduct the upcoming annual audits of the Association's financial statements on the terms set forth in the statutory and GASB engagement letters included in the board book. The staff of the Association is further authorized to engage Calhoun, Thomson + Matza to provide permitted tax-related non-audit services and certain non-audit services in connection with the issuance of catastrophe bonds during the coming year as needed. Ms. Grossman seconded the motion. The motion passed unanimously.

7. Actuarial:

- A. <u>Policy Counts/Exposures:</u> Policy counts are up 11% year over year and exposures are up 22.4%.
- B. <u>Reserve Adequacy:</u> TWIA actuarial staff has completed a review of Texas Windstorm Insurance Association loss and loss adjustment expense reserves as of June 30, 2024.

After reviewing recently settled and remaining outstanding claims, the ultimate estimate for Hurricane Harvey remains at \$1.66 billion. The actual ultimate costs of Hurricane Harvey may still differ from the selected ultimate estimate due to variability in the outcome of disputed claims.

As of June 30, 2024, TWIA carried \$145.2 million in total gross loss and loss adjustment expense reserves. The total gross loss and loss adjustment expense reserves include the reserves for Hurricane Harvey and all other outstanding claims.

In the opinion of the chief actuary, the Association's reserves met the requirements of the insurance laws of Texas, were consistent with reserves computed in accordance with accepted actuarial standards and principles and made a reasonable provision for all combined unpaid loss and loss expense obligations to the Association under the terms of its contracts and agreements.

C. <u>Aon Contract – Notice of Termination</u>: At its August 8, 2023 meeting, the TWIA Board of Directors asked staff to revisit annually the current contract with Aon to provide catastrophe modeling services in conjunction with the determination of the 100-year probable maximum loss and as part of the ratemaking process.

The Aon Statement of Work (SOW), under which they provide catastrophe modeling services provides for an automatic renewal on January 1 of each year unless either party notifies the other on or before December 1 of the preceding year.

In 2023, TWIA contacted the four modeling firms with catastrophe models currently in use to research the costs of licensing the individual models

directly. Based on preliminary conversations, licensing fees would be in excess of Aon's current annual fee.

Aon has continued to provide all contracted services to TWIA in 2024 and has been responsive to all questions and requests by staff.

Staff concludes that the level and cost of services provided by Aon continue to be appropriate. Based on this, staff recommends no change to the current Aon engagement at this time. Another RFP process will take place in 2026, five years after the initial RFP. The board agreed they wanted to continue using Aon's services.

- D. Statutory Maximum Limits of Liability: Section 2210.502(a) of the Texas Insurance Code states that the Texas Windstorm Insurance Association shall propose to the commissioner inflation adjustments to its maximum liability limits at a rate that reflects any change in the BOECKH index. TWIA actuarial staff has completed its review of Texas Windstorm Insurance Association adjustments to its maximum liability limits. Ms. Neblett moved to accept the limits as presented. Ms. Grossman seconded the motion. The motion passed unanimously.
- 8. <u>Internal Audit & Status and Update:</u> Mr. Graves reported the current internal audit activities include legal and compliance, legislative and external affairs, financial close and reporting, emergency planning catastrophe plan, customer experience, executive management and operational planning and reporting. Upcoming audits include strategic communications, cash management and risk assessment.
- 9. <u>Underwriting Operational Review Update:</u> Mr. Ledwik reported 99.97% of underwriting transactions were issued within 10 days of receiving the application and payment. Of those transactions, 98% were straight through processed by the system and 2% were referred by the system to underwriting for additional information, review and approval prior to issuance.

A standard sample of agencies, 20, were selected for review in the second quarter of 2024 to verify compliance with the Texas Windstorm Insurance Association declination of coverage and flood insurance requirements. Of those agencies, 75% were compliant with both the declination and flood provisions and 25% had open action items to provide the auditor with the declination and flood documentation to complete the audit. All agents selected have an active property and casualty insurance license.

10. Claims:

A. <u>Claims Operations:</u> First notice of loss to property inspection is averaging 2.9 days. Total cycle time of first notice of loss to payment for daily claims is 9.2 days and 9.0 days in a catastrophe. The historical claim volume for 2024 is 8,378.

B. <u>Claims Litigation:</u> Ms. Crass reported that four new TWIA claims in suit were received during the second quarter and 1 was closed. For the second quarter, 69 new TWIA claims with letters of representation were received and 73 were closed.

11. TWIA Operations:

A. <u>IT Systems Update:</u> The cloud program is moving forward and is currently in "green" status. The program comprises projects implementing policy, billing, claims, portals, integration, enterprise data warehouse and infrastructure. All of which are doing well. The system integrator and TWIA continue to work well together and the project teams are focused on achieving the goals for the program.

Staff has reviewed the ITS Agent Time Study and followed up on all items with the agents. The affected departments and IT worked to identify and prioritize the work. The business teams are now working to nail down requirements and development will commence as they become available.

The chatbot project for claims deployed the chat (web based) and SMS (text) bots. The voice bot will be deployed in the next few weeks, once associated support work in ClaimsCenter is completed.

The surcharge for bonds project user acceptance testing phase has begun. This effort will continue in just in time mode where work is slowly progressed until it is required, when it is finalized at the time of need.

The IT budget is controlled and currently \$488,000 below projections.

- Mr. Durden announced that Mr. Malik will be retiring. He introduced Michael Eleftheriades as the interim Chief Information Officer.
- B. <u>ITS Recommendations Update:</u> Mr. Malik reviewed the ITS time study recommendations. The recommendations were split into two batches based on priority, effort, risk and agent impact with delivery planned for 2024 and 2025. Business and IT will coordinate on a precise delivery schedule once the requirements analysis is complete. Actual development will also commence once the requirements analysis is complete.
- C. Receive and Act on Recommendations from Legislative and External Affairs Committee Regarding Recommendations to Legislature and Biennial Report to Legislature: Mr. Gerik reviewed the contents of the Biennial Report to the 89th Texas Legislature. The draft report included seven recommendations based on the committee's deliberations. The committee met two times to complete their work. Ms. Franklin Womack thanked the committee for their hard work. Mr. Garrett moved to approve the report as presented. Ms. Neblett seconded the motion. The motion passed unanimously.

- D. <u>Communications and Legislative Affairs Update:</u> Mr. Durden provided an update on legislative statutory reports, legislative hearings and implementation.
- 12. <u>Closed Session</u>: There was no closed session.
- 13. <u>Consideration of Issues Related to Matters Deliberated in Closed Session that May Require Action, if any, of the Board of Directors:</u> There was nothing to consider.
- 14. <u>Committees:</u> The committees have completed their work for the year.
- 15. Future Meetings:
 - December 10, 2024 Omni Hotel Corpus Christi, TX
 - February 25, 2025 Moody Gardens Hotel Galveston, TX
- 16. Adjourn: The meeting adjourned at 1:03 pm.

Prepared by: Amy Koehl Senior Project Administrator	Approved by: Chandra Franklin Womack TWIA Chair
	Approved by: Georgia Neblett TWIA Vice Chair



Minutes of the Texas Windstorm Insurance Association Board of Directors Meeting

4801 Southwest Parkway Building 1, Suite 200 Austin, Texas 78735

November 13, 2024

The Following Board Members Were Present:

1.	Peggy Gonzalez	First Tier Coastal Representative
2.	Esther Grossman	Industry Representative
3.	Tim Garrett	Non-Seacoast Territory Representative
4.	Greg Smith	First Tier Coastal Representative

Absent: Karen Guard Industry Representative

The Following TWIA Staff and Counsel Were Present:

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1.	David Durden, General Manager	TWIA
2.	Jessica Crass, VP Legal and Compliance	TWIA
3.	Stuart Harbour, Chief Financial Officer	TWIA
4.	Jim Murphy, Chief Actuary	TWIA
5.	Mike Ledwik, VP Underwriting	TWIA
6.	Amy Koehl, Senior Project Administrator	TWIA
7.	Kristina Donley, Training, QA and Agency	TWIA
	Audit Manager	
8.	Al Fulkerson, Controller	TWIA
9.	Rubi Harman, Senior Financial Analyst	TWIA
10.	Chip DeVilbiss, Director, Litigation and	
	Disputed Claims	TWIA
11.	Anna Stafford, Manager, Legislative and	
	External Affairs	TWIA
12.	Michael Eleftheriades, Interim Chief	
	Information Officer	TWIA
13.	Michelle Friesenhahn, Vice President,	
	People and Business Operations	TWIA
14.	Mike Perkins, Association Counsel	Perkins Law Group

The Following In Person Attendees Were Present:

1.	Marianne Baker	TDI
2.	David Muckerheide	TDI

<u>The Association's Webinar Tool Attendance Report Indicates the Following Attendees</u> Were Online:

1. Nicole Beall	12. Shelina Jamani
2. Jeff Berg	13. Rex Luongo
3. Katelyn Boehm	14. Jessica O'Connor

4. Eric Casas5. James Conroy6. Angela Fang7. Josephine Freitag8. Ninad Gokhale9. Jordan He10. Elizabeth Howland

11. Andrew Hurt

15. Anne O'Ryan16. Dan Paschal17. Elisabeth Ret18. Carie Roach19. Kenisha Schuster

20. Aaron Taylor21. Ron Walenta

- 1. <u>Call to Order:</u> David Durden called the meeting to order at 1:04 pm. He welcomed new TWIA board member Greg Smith. Board members were reminded of the anti-trust statement by counsel and the required conflict of interest disclosures were made. Kristina Donley went over the housekeeping details for the meeting.
- 2. <u>Public Comment:</u> There was no written or verbal public comment.
- 3. Review of 2025 TWIA Budget: Mr. Harbour reviewed several key assumptions including no change in rates for 2025, the number of policies in force is projected to increase from the forecast of 271,964 policies at year end to 284,975 at year end 2025, losses and loss adjustment expenses attributable to hurricanes are not included, and commissions are budgeted at \$124.7 million using the current rate of 16.0% for new and renewal policies. Merit increases are budgeted at 3.5%. The \$500 million line of credit is assumed to be renewed on June 1, 2025 with the same late December cancellation date, inception fees and commitment fees at 42.5 basis points.

The proposed headcount for 2025 is 364 with 265 as full-time employees and 99 contractors. An increase in employee benefits resulted from slightly higher contracted rates for medical insurance (3%) and a budgeted increase in participants. A slight increase in pension expense is attributable to lower interest rates used to value liabilities and annual expense. The increase in all other employee benefits expenses is primarily due to the anticipated increase in the number of enrolled employees.

Ms. Grossman said since it is expected the Catastrophe Reserve Trust Fund (CRTF) will be depleted, how is that reflected in the budget. Mr. Harbour said at this point, staff anticipates removing the funds from the CRTF. There isn't a requirement for a balance in the CRTF but it would be helpful to pay losses and give a higher attachment for reinsurance. The income has gotten smaller over time as reinsurance costs have risen.

Mr. Garrett asked when the last time reinsurance was used. Mr. Harbour said it was last used for Hurricane Ike. When it hit, \$1.5 billion was pulled out of reinsurance. Mr. Garrett said TWIA gets a lot of criticism about the reinsurance program, especially when 62% of premiums are going to reinsurance. He followed up by asking what the least amount of reinsurance the Association could get by with and still be under the guidelines. Mr. Durden said there is discretion that goes into determining the number but the statute says the Association needs to purchase 1 in 100 PML. The board sets the

PML and that determines the minimum. Mr. Murphy said the Association has a little over \$2 billion in CAT Bonds for the 2024 program. About \$200 million is rolling off. More is being added than what is falling off due to policy growth.

Ms. Grossman asked Mr. Durden if he expected the reinsurance market to be hard again or a little softer. Mr. Durden said he doesn't expect significant change from this year to next year. Reinsurers have made changes in the last few years and they are trying to hold the line. TWIA's broker will be working hard on this.

Ms. Grossman asked about agent commissions, specifically if they would be part of the budget concerning expenses. Mr. Durden said they were in the budget. She followed up by asking if there was anything other than 16% based on other carriers and how they handle agency commission rates. Mr. Durden said the board contemplated this issue at the December 2023 meeting and there was no plan to revisit at the December 2024 meeting.

Board members commended Mr. Harbour and his staff for the excellent budget presentation.

- 4. <u>TWIA Board Member Training:</u> Anna Stafford and Jessica Crass presented the TWIA board member training for new member Greg Smith.
- 5. Adjourn: The meeting was adjourned at 4:15 am.

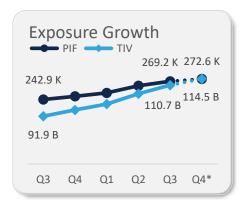
Prepared by: Amy Koehl Approved by: David Durden
Senior Project Administrator TWIA General Manager

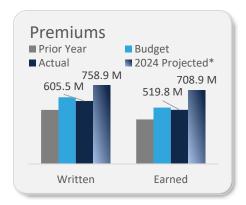
6. TWIA Operational Dashboard



Operational Dashboard

Reporting as of September 30, 2024





Net Income

Actual: \$ -474.1 M Budget: 146.2 M ▼ 620.3 M

CRTF Balance

\$459.4 M



Claims Activity

Reported 41,098

Claims:

Incurred \$627.3 M

Loss & LAE:

Loss Ratio: 120.7%

Claims Disputes (% of Reported Claims)

TDI Complaints: 40 (0.1%)
Disputes: 278 (0.7%)
Lawsuits: 13 (0.0%)

Headcount

Employees: 231 Contractors: 324 Total: 555 Claims Reporting
Call Center

17,344
Chat
1,472
Agent
12,894
Self-Service
Portal
7,444



Exposure Growth, Operating Expenses, and Headcount as of Reporting Date All other amounts are Year to Date



Enterprise Projects



Status Update as of September 30, 2024

			20	23			20	24			20	25	
Enterprise Projects	Initiative Type	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
 Legislative Implementation Program (LIP88) 	Mandatory												
LIP88 - SB 2232 - Agent Requirements/Standards	Mandatory												
LIP88 - HB 998 - TFPA Property Owners Assoc (Conde	^{OS} Mandatory												
 Association Surcharge - Ph 1 Technical (On Hold) 	Mandatory												
 Association Surcharge - Ph 2 Business (On Hold) 	Mandatory												
 Guidewire Cloud Migration (PC9) 	Discretionary Planned												
 Audit Tracking (Legal & Compliance) 	High Priority												



Enterprise Projects



Reporting Definitions

Initiative Types

Mandatory - Driven by Legislature, Regulations, Rules, or Governor or Commissioner Order Required - Required for continuity of operations or contractual commitments

High Priority - Recommended or required by Board of Directors, Security, or Audit stakeholders

Discretionary Planned - Elective efforts with a degree of advanced planning, e.g., strategic plan

Discretionary Unplanned - Elective efforts without advanced planning

Project Status / Health

Indicator	Definition	Characteristics	Recommended Action			
On Track	A green indicator represents a healthy status (scope, budget, and schedule)	Expenses are within planned budget Project is on schedule Project is appropriately resourced Quality is meeting expectations Stakeholders are satisfied	Monitor data to ensure project is on track			
At Risk	An amber indicator indicates the project is moving, but with risks that may become issues; Management should mitigate, resolve or control them to avoid project failure	Considerable overspending of more than 5% A delay in schedule Lack of resources	Monitor and control them to avoid falling into the red zone If budgetary, conduct cost analysis to remediate or implement project change control process If resource issues, consider prioritization			
Needs Action	A red indicator represents problems that exist and need to be analyzed, requiring evaluation and action to enable project success	Overspending by more than 10% Delay in schedule Quality issues Resource shortage Unsatisfied stakeholders	Management should analyze and find the reasons for the red status; take action to find a resolution			

Project health report represents scope and schedule Sources referenced: PMO Study Circle/Project Management Institute (PMI)

7. Financial7A. Report of the Secretary/Treasurer7A1. Income Statement

Statutory Income Statement – Treasurer's Report (In 000s)



	1		For the	e nine months	ended :	September 30,
Premiums Written: \$ 605,525	2		Act	uals - 2024	Ac	tuals - 2023 2
5 Direct \$ 605,525 \$ 519,439 6 Ceded - Ceded (389,883) (214,356) 7 Ceded - Depopulation 0 0 8 Net 215,643 305,083 9 Vermiums Earned: 305,083 11 Direct \$ 519,813 \$ 427,815 12 Ceded (259,922) (142,904) 13 Ceded - Depopulation 0 0 14 Net 259,892 284,911 15 Direct Losses and LAE Incurred 172,291 87,476 17 Direct Losses and LAE Incurred - Harvey 0 0 0 19 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 0 20 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 0 0 0 20 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 0 <td< td=""><td>3</td><td></td><td></td><td></td><td></td><td>3</td></td<>	3					3
6 Ceded - Depopulation 0 0 0 7 Ceded - Depopulation 0 0 0 8 Net 215,643 305,083 9 Net 215,643 305,083 9 Premiums Earned: 1 11 Direct \$ 519,813 \$ 427,815 1 12 Ceded (259,922) (142,904) 1 13 Ceded - Depopulation 0 0 0 1 14 Net 259,892 284,911 1	4	Premiums Written:				4
Technology	5	Direct	\$	605,525	\$	519,439 5
Net	6	Ceded		(389,883)		(214,356) 6
10 Premiums Earned:	7	Ceded - Depopulation		0		0 7
10 Premiums Earned:	8	Net		215,643		305,083 8
11 Direct	9					9
12 Ceded Ceded - Depopulation O	10	Premiums Earned:				10
13 Ceded - Depopulation 0 0 1 14 Net 259,892 284,911 1 15 Deductions: 1 1 16 Defect Losses and LAE Incurred 172,291 87,476 1 18 Direct Losses and LAE Incurred - Harvey 0 0 0 1 20 Direct Losses and LAE Incurred - Beryl 455,000 0 2 1 2 0 (0) 2 2 0 (0) 2 2 0 (0) 2 2 0 0 (0) 2 2 0 0 (0) 2 2 0 0 0 0 2 2 0 0 0 0 0 0 2 2 0	11	Direct	\$	519,813	\$	427,815 11
13 Ceded - Depopulation 0 0 0 1 14 Net	12	Ceded		(259,922)		(142,904) 12
14 Net	13	Ceded - Depopulation		0		
15 Deductions:	14			259,892		284,911 14
17 Direct Losses and LAE Incurred 172,291 87,476 18 18 Direct Losses and LAE Incurred - Harvey 0 0 0 19 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 20 Direct Losses and LAE Incurred - Beryl 455,000 0 21 Ceded Losses and LAE Incurred 0 (0) 22 Operating Expenses 28,378 25,399 23 Commission Expense 96,765 83,034 24 Ceding commissions / brokerage (10,503) (9,596) 25 Ceding commissions / brokerage - Depopulation 0 0 0 26 Premium / Maintenance Tax 10,526 9,477 2 27 Total Deductions 752,458 195,732 2 28 2 9 89,179 2 29 Net Underwriting Gain or (Loss) (492,567) 89,179 3 30 Other Income or (Expense): 3 3 4 1 15,307 3 31 Other Income or (Expense): 3 (1,240) (1,335) 3 4 4 4	15					15
18 Direct Losses and LAE Incurred - Harvey 0 0 1 19 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 20 Direct Losses and LAE Incurred - Beryl 455,000 0 21 Ceded Losses and LAE Incurred 0 (0) 22 Operating Expenses 28,378 25,399 23 Commission Expense 96,765 83,034 24 Ceding commissions / brokerage (10,503) (9,596) 25 Ceding commissions / brokerage - Depopulation 0 0 0 26 Premium / Maintenance Tax 10,526 9,477 27 Total Deductions 752,458 195,732 2 28 29 Net Underwriting Gain or (Loss) (492,567) 89,179 2 30 13 10 10	16	Deductions:				16
18 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 20 Direct Losses and LAE Incurred - Ike & Dolly 0 (57) 20 Direct Losses and LAE Incurred - Beryl 455,000 0 21 Ceded Losses and LAE Incurred 0 (0) 22 Operating Expenses 28,378 25,399 23 Commission Expense 96,765 83,034 24 Ceding commissions / brokerage (10,503) (9,966) 2 Ceding commissions / brokerage - Depopulation 0 0 0 26 Premium / Maintenance Tax 10,526 9,477 27 Total Deductions 752,458 195,732 2 28 29 Net Underwriting Gain or (Loss) (492,567) 89,179 2 30 Os Investment Income 19,761 15,307 3 31 Other Income or (Expense): 3 (1,240) (1,335) 3 32 Gross Investment Income 19,761 15,307 3 3 10,1740 (1,335)				172,291		
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20 Direct Losses and LAE Incurred - Beryl 455,000 0 2 2 Ceded Losses and LAE Incurred 0 0 0 0 2 2 Ceded Losses and LAE Incurred 0 0 0 0 2 2 Ceded Losses and LAE Incurred 0 0 0 0 2 2 Ceding Expenses 96,765 83,034 2 2 Ceding commissions / brokerage 96,765 83,034 2 Ceding commissions / brokerage 0 0,033 (9,596) 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 Ceding commissions / brokerage - Depopulation 0 0 0 2 2 2 2 2 2 2	19	Direct Losses and LAE Incurred - Ike & Dolly		0		(57) 19
22 Operating Expenses 28,378 25,399 2 23 Commission Expense 96,765 83,034 2 24 Ceding commissions / brokerage (10,503) (9,596) 2 25 Ceding commissions / brokerage - Depopulation 0 0 0 26 Premium / Maintenance Tax 10,526 9,477 2 27 Total Deductions 752,458 195,732 2 28 29 Net Underwriting Gain or (Loss) (492,567) 89,179 2 30 3 10 The Income or (Expense): 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 4 3 3 4 <td>20</td> <td>Direct Losses and LAE Incurred - Beryl</td> <td></td> <td>455,000</td> <td></td> <td>0 20</td>	20	Direct Losses and LAE Incurred - Beryl		455,000		0 20
22 Operating Expenses 28,378 25,399 2 23 Commission Expense 96,765 83,034 2 24 Ceding commissions / brokerage 0 0 0 25 Ceding commissions / brokerage - Depopulation 0 0 0 26 Premium / Maintenance Tax 10,526 9,477 2 27 Total Deductions 752,458 195,732 2 28 29 Net Underwriting Gain or (Loss) (492,567) 89,179 2 30 30 10 19,761 15,307 3 31 Other Income or (Expense): 19,761 15,307 3 32 Gross Investment Income 19,761 15,307 3 33 Debt Issuance/Maintenance Fees & Other Investment Expenses (30) (83) 3 34 Line of Credit Fees (1,240) (1,335) 3 35 Interest Expense on Short Term Debt 0 0 0 36 Interest Expense on Short Term Debt 0 0 6 3 38 Misce	21	Ceded Losses and LAE Incurred		0		(0) 21
23 Commission Expense 96,765 83,034 2 24 Ceding commissions / brokerage (10,503) (9,596) 2 25 Ceding commissions / brokerage - Depopulation 0 0 2 26 Premium / Maintenance Tax 10,526 9,477 2 27 Total Deductions 752,458 195,732 2 28 29 Net Underwriting Gain or (Loss) (492,567) 89,179 2 30 31 Other Income or (Expense): 3 4 4 4 4 4 4 4<	22	Operating Expenses		28,378		25,399 22
24 Ceding commissions / brokerage (10,503) (9,596) 25 Ceding commissions / brokerage - Depopulation 0 0 26 Premium / Maintenance Tax 10,526 9,477 27 Total Deductions 752,458 195,732 28 2 29 Net Underwriting Gain or (Loss) (492,567) 89,179 30 3 31 Other Income or (Expense): 3 32 Gross Investment Income 19,761 15,307 33 Debt Issuance/Maintenance Fees & Other Investment Expenses (30) (83) 34 Line of Credit Fees (1,240) (1,335) 35 Interest Expense on Class 1 Bonds 0 0 36 Interest Expense on Short Term Debt 0 0 37 Premium Charge offs/Write offs 0 (126) 38 Miscellaneous Income (Expense) 0 6 39 Total Other Income or (Expense) 18,491 13,770 40 4 41 Net Income (Loss) \$ (474,075) \$ 102,949 42 43 Surplus (Deficit) Account: 4 44 Beginning Surplus (Deficit) 45,853 38,643 45 Net	23	. 5 .		•		83,034 23
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32 Gross Investment Income 19,761 15,307 3 33 Debt Issuance/Maintenance Fees & Other Investment Expenses (30) (83) 3 34 Line of Credit Fees (1,240) (1,335) 3 35 Interest Expense on Class 1 Bonds 0 0 0 3 36 Interest Expense on Short Term Debt 0 0 0 3 37 Premium Charge offs/Write offs 0 (126) 3 38 Miscellaneous Income (Expense) 0 6 3 39 Total Other Income or (Expense) 18,491 13,770 3 40 1 Net Income (Loss) \$ (474,075) \$ 102,949 4 42 4 Surplus (Deficit) Account: 4 </td <td></td> <td>• , ,</td> <td></td> <td>· · · · · · · · ·</td> <td></td> <td>30</td>		• , ,		· · · · · · · · ·		30
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34 Line of Credit Fees (1,240) (1,335) 33 35 Interest Expense on Class 1 Bonds 0 0 33 36 Interest Expense on Short Term Debt 0 0 33 37 Premium Charge offs/Write offs 0 (126) 33 38 Miscellaneous Income (Expense) 0 6 33 39 Total Other Income or (Expense) 18,491 13,770 34 40 40 40 40 40 41 Net Income (Loss) \$ (474,075) \$ 102,949 44 42 43 Surplus (Deficit) Account: 45 45,853 38,643 44 44 Beginning Surplus (Deficit) 45,853 38,643 44 45 Net Income (Loss) (474,075) 102,949 44 46 Change in Provision for Reinsurance 0 0 0 44 47 Change in nonadmitted assets 3,595 1,522 44 48 Change in Unrecognized Pension Expense 0 0 0 44 49 Statutory Fund Cost (0) (117,184) 44 44	33	Debt Issuance/Maintenance Fees & Other Investment Expenses		(30)		(83) 33
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38 Miscellaneous Income (Expense) 0 6 3 39 Total Other Income or (Expense) 18,491 13,770 3 40 40 40 40 41 Net Income (Loss) \$ (474,075) \$ 102,949 40 42 43 Surplus (Deficit) Account: 45,853 38,643 40 44 Beginning Surplus (Deficit) 45,853 38,643 40 45 Net Income (Loss) (474,075) 102,949 40 46 Change in Provision for Reinsurance 0 0 0 40 47 Change in nonadmitted assets 3,595 1,522 40 48 Change in Unrecognized Pension Expense 0 0 0 40 49 Statutory Fund Cost (0) (117,184) 40	36	Interest Expense on Short Term Debt		0		0 36
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42 43 Surplus (Deficit) Account: 44 Beginning Surplus (Deficit)	41	Net Income (Loss)	\$	(474,075)	\$	102,949 41
43 Surplus (Deficit) Account: 4 44 Beginning Surplus (Deficit) 45,853 38,643 45 Net Income (Loss) (474,075) 102,949 46 Change in Provision for Reinsurance 0 0 4 47 Change in nonadmitted assets 3,595 1,522 4 48 Change in Unrecognized Pension Expense 0 0 4 49 Statutory Fund Cost (0) (117,184) 4	42		-			42
44 Beginning Surplus (Deficit) 45,853 38,643 4 45 Net Income (Loss) (474,075) 102,949 4 46 Change in Provision for Reinsurance 0 0 4 47 Change in nonadmitted assets 3,595 1,522 4 48 Change in Unrecognized Pension Expense 0 0 4 49 Statutory Fund Cost (0) (117,184) 4		Surplus (Deficit) Account:				43
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7A2. Management Discussion and Analysis

Texas Windstorm Insurance Association Management's Discussion and Analysis of Financial Results For the Nine Months Ended September 30, 2024

Written and Earned Premiums

	Sep-2024	Sep-2024	Variance	Variance %
Actual vs Budget	YTD Actual	YTD Budget	Inc (Dec)	Inc (Dec)
Direct Written Premiums	\$ 605.5 M	\$ 640.6 M	(\$ 35.1 M)	(5.5%)
Direct Earned Premiums	\$ 519.8 M	\$ 541.3 M	(\$ 21.5 M)	(4.0%)
Policies In-Force	269,152	260,231	8,921	3.4%

	Sep-2024	Sep-2023	Variance	Variance %
Current Yr vs Prior Yr Actual	YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
Direct Written Premiums	\$ 605.5 M	\$ 519.4 M	\$86.1 M	16.6%
Direct Earned Premiums	\$ 519.8 M	\$ 427.8 M	\$ 92.0 M	21.5%
Policies In-Force	269,152	242,888	26,264	10.8%

Reinsurance Costs

• The 2024-2025 reinsurance program incepted on June 1, 2024. Coverage for the 2024 hurricane season consists of \$2.1 billion of collateralized catastrophe bonds and \$1.950 billion of traditional reinsurance. Gross ceded premiums associated with the \$4.050 billion in coverage totaled \$389.9 million compared to a budgeted estimate of \$298.0 million. This total reflects an overall rate-on-line (ROL) of 9.6% compared to the 9.1% ROL for the 2023 program. The net cost of the reinsurance program after ceding commission was \$379.4 million. Reinsurance premiums ceded are recognized over the hurricane season beginning June 1 and ending on November 30 of each year.

Depopulation Program

• There was no round 7 depopulation program in 2023/2024 as no carriers registered to participate.

Texas Windstorm Insurance Association

Management's Discussion and Analysis of Financial Results

For the Nine Months Ended September 30, 2024 (cont'd)

Loss and Loss Adjustment Expense Incurred

	Sep-2024	Sep-2024	Variance	Variance %
Actual vs Budget	YTD Actual	YTD Budget	Inc (Dec)	Inc (Dec)
Direct Losses Incurred	\$ 521.9 M	\$ 63.5 M	\$ 458.3 M	721.3%
Direct LAE Incurred	\$ 105.4 M	\$ 18.1 M	\$ 87.4 M	483.6%
Total Direct Losses & LAE	\$ 627.3 M	\$ 81.6 M	\$ 545.7 M	668.6%
Loss & LAE Ratio	120.7%	15.1%		105.6%

	Sep-2024	Sep-2023	Variance	Variance %
Current Yr vs Prior Yr Actual	YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
Direct Losses Incurred	\$ 521.9 M	\$ 74.8 M	\$ 447.1 M	598.0%
Direct LAE Incurred	\$ 105.4 M	\$ 12.7 M	\$ 92.8 M	733.3%
Total Direct Losses & LAE	\$ 627.3 M	\$ 87.4 M	\$ 539.9 M	617.6%
Loss & LAE Ratio	120.7%	20.4%		100.2%

- The ultimate loss and loss adjustment expense estimate for Hurricane Beryl is \$455 million as of September 30, 2024.
- The ultimate loss and loss adjustment expense estimate for Hurricane Harvey was reduced by \$5 million in December 2023 to \$1.655 billion

Operating Expenses

	Sep-2024	Sep-2024	Variance	Variance %
Actual vs Budget	YTD Actual YTD Budget		Inc (Dec)	Inc (Dec)
Operating Expenses	\$ 28.4 M	\$ 30.4 M	(\$ 2.0 M)	(6.7%)
Operating Expense Ratio	5.5%	5.6%		(0.2%)

	Sep-2024	Sep-2023	Variance	Variance %
Current Yr vs Prior Yr Actual	YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
Operating Expenses	\$ 28.4 M	\$ 25.4 M	\$ 3.0 M	11.7%
Operating Expense Ratio	5.5%	5.9%		(0.5%)

 Net operating expenses shown above and on the statutory income statement exclude claims related expenses which are recorded in losses and loss adjustment expense. Expenses under budget include Personnel Expenses (\$2.2 million) and Other Expenses including rental, travel, and postage (\$160,000). Expenses over budget include Professional & Consulting Services (\$170,000) and Software & Hardware (\$140,000).

Texas Windstorm Insurance Association

Management's Discussion and Analysis of Financial Results

For the Nine Months Ended September 30, 2024 (cont'd)

Commission Expense and Premium Taxes

	Sep-2024	Sep-2024	Variance	Variance %
Actual vs Budget	YTD Actual	YTD Budget	Inc (Dec)	Inc (Dec)
Commission Expense	\$ 96.8 M	\$ 102.5 M	(\$ 5.7 M)	(5.6%)
Premium Taxes	\$ 10.5 M	\$ 11.7 M	(\$ 1.2 M)	(10.0%)
	Sep-2024	Sep-2023	Variance	Variance %
Current Yr vs Prior Yr Actual	YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
Commission Expense	\$ 96.8 M	\$83.0 M	\$ 13.7 M	16.5%
Premium Taxes	\$ 10.5 M	\$ 9.5 M	\$ 1.0 M	11.1%

Other Income (Expense)

• Operating account balances have been reduced to maximize amounts invested in Money Market Mutual Funds which provide a higher rate of interest earnings. Yields on the Association's investments in Money Market Mutual Funds have increased as the Federal Reserve raised interest rates to combat the high levels of inflation.

	Sep-2024	Sep-2024	Variance	Variance %
Actual vs Budget	YTD Actual	YTD Budget	Inc (Dec)	Inc (Dec)
Gross Investment Income	\$ 19.8 M	\$ 17.9 M	\$ 1.9 M	10.6%
	Sep-2024	Sep-2023	Variance	Variance %
Current Yr vs Prior Yr Actual	YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
Gross Investment Income	\$ 19.8 M	\$ 15.3 M	\$ 4.5 M	29.1%

Net Income (Loss)

Net Income (Loss)

Sep-2024	Sep-2024	Variance	Variance %
YTD Actual	YTD Budget	Inc (Dec)	Inc (Dec)
(\$ 474.1 M)	\$ 146.2 M	(\$ 620.3 M)	(424.2%)
Sep-2024	Sep-2023	Variance	Variance %
YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
	YTD Actual (\$ 474.1 M) Sep-2024	YTD Actual YTD Budget (\$ 474.1 M) \$ 146.2 M Sep-2024 Sep-2023	YTD Actual YTD Budget Inc (Dec) (\$ 474.1 M) \$ 146.2 M (\$ 620.3 M) Sep-2024 Sep-2023 Variance

\$ 102.9 M

(\$ 577.0 M)

(560.5%)

(\$ 474.1 M)

Texas Windstorm Insurance Association Management's Discussion and Analysis of Financial Results

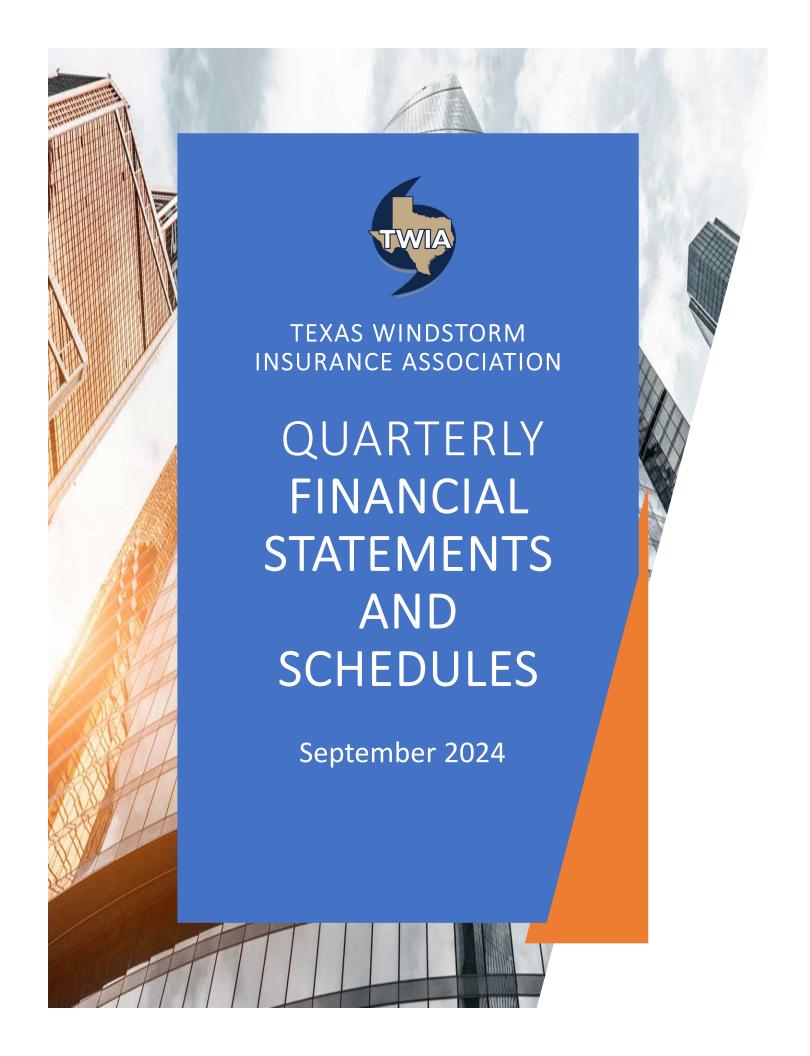
For the Nine Months Ended September 30, 2024 (cont'd)

Surplus (Deficit)

Current Period vs.	Sep-2024	Dec-23	Variance	Variance %
Prior Year End Actual	YTD Actual	YTD Actual	Inc (Dec)	Inc (Dec)
Surplus (Deficit)	(\$ 424.6 M)	\$ 45.9 M	(\$ 470.5 M)	(1,026.1%)

• The Association's beginning 2024 surplus of \$45.9 million was reduced to a deficit of \$424.6 million as of September 30, 2024 due primarily to the year-to-date net loss of \$474.1 million.

7B. Financial Statement Review by Staff



Statutory Income Statement (In 000s)



1	For the period Sep-2024 Year to Date						!	1	
		Actuals - 2024 Bu		Budget - 2024		Variance - 2024		Actuals - 2023	
3								3	
4 Premiums Written:								4	
5 Direct	\$	605,525	\$	640,613	\$	(35,088)	\$	519,439 5	
6 Ceded		(389,883)		(298,000)		(91,883)		(214,356) 6	
7 Ceded - Depopulation		0		0		0		0 7	
8 Net		215,643		342,613		(126,970)		305,083 8	
9								9	
10 Premiums Earned:								10	
11 Direct	\$	519,813	\$	541,338	\$	(21,525)	\$	427,815 1	
12 Ceded		(259,922)		(198,667)		(61,255)		(142,904) 12	
13 Ceded - Depopulation		0		0		0		0 13	
14 Net		259,892		342,671		(82,780)		284,911 14	
15								15	
16 Deductions:								16	
17 Direct Losses and LAE Incurred		172,291		81,610		90,681		87,476 1	
18 Direct Losses and LAE Incurred - Harvey		0		0		0		0 18	
19 Direct Losses and LAE Incurred - Ike & Dolly		0		0		0		(57) 19	
20 Direct Losses and LAE Incurred - Beryl		455,000		0		455,000		0 20	
21 Ceded Losses and LAE Incurred		0		0		0		(0) 22	
22 Operating Expenses		28,378		30,407		(2,029)		25,399 22	
23 Commission Expense		96,765		102,498		(5,733)		83,034 23	
24 Ceding commissions / brokerage		(10,503)		(13,340)		2,837		(9,596) 24	
25 Ceding commissions / brokerage - Depopulation		0		0		0		0 25	
26 Premium / Maintenance Tax		10,526		11,691		(1,165)		9,477 26	
27 Total Deductions		752,458		212,866		539,592		195,732 22	
28								28	
29 Net Underwriting Gain or (Loss)		(492,567)		129,805		(622,372)		89,179 29	
30								30	
31 Other Income or (Expense):								31	
32 Gross Investment Income		19,761		17,871		1,890		15,307 <i>32</i>	
33 Debt Issuance/Maintenance Fees & Other Investment Expenses		(30)		(117)		87		(83) <i>33</i>	
34 Line of Credit Fees		(1,240)		(1,335)		94		(1,335) 34	
40 Premium Charge offs/Write offs		0		0		0		(126) 40	
41 Billing Fees		0		0		0		0 43	
42 Miscellaneous Income (Expense)		0		0		0		6 42	
43 Total Other Income or (Expense)		18,491		16,420		2,072		13,770 43	
44						_		44	
45 Net Income (Loss)	\$	(474,075)	\$	146,225	\$	(620,300)	\$	102,949 45	
46								46	

Surplus (Deficit) and Key Operating Ratios (In 000s)



1		I	e	1		
2	Actuals - 2024		Budget - 2024	Variance - 2024	Actuals - 2023 2	
3	·					
4 Surplus (Deficit) Account:						4
5 Beginning Surplus (Deficit)	\$	45,853	\$ 45,853	0	\$	38,643
6 Net Income (Loss)		(474,075)	146,225	(620,300)		102,949
7 Change in Provision for Reinsurance		0	0	0		0 ;
8 Change in nonadmitted assets		3,595	932	2,663		1,522
9 Unassigned Funds - Unrecognized Pension Expense		0	0	0		0 9
10 Statutory Fund Cost		(0)	(148,424)	148,424		(117,184) 1
11 Ending Surplus (Deficit)	\$	(424,627)	\$ 44,585	\$ (469,213)	\$	25,930 1
12						1
13 Key Operating Ratios:						1
14 Direct:						1
15 Loss & LAE Ratio:						1
Non Hurricane		33.1%	15.1%	18.1%		20.4% 1
17 Hurricane Harvey		0.0%	0.0%	0.0%		0.0% 1
17 Hurricanes Ike & Dolly		0.0%	0.0%	0.0%		0.0% 1
18 Hurricane Beryl		87.5%	0.0%	87.5%		0.0% 1
19 Loss & LAE Ratio		120.7%	15.1%	105.6%		20.4% 1
20 UW Expense Ratio:						2
21 Acquisition		17.7%	17.8%	(0.1%)		17.8% 2
22 Non Acquisition		5.5%	5.6%	(0.2%)		5.9% 2
23 UW Expense Ratio		23.2%	23.4%	(0.3%)		23.7% 2
24						2
25 Combined Ratio		143.9%	38.5%	105.3%		44.2% 2
26						2
27 Net:						2
28 Loss & LAE Ratio:						2
29 Non Hurricane		66.3%	23.8%	42.5%		30.7% 2
30 Hurricane Harvey		0.0%	0.0%	0.0%		0.0% 3
30 Hurricanes Ike & Dolly		0.0%	0.0%	0.0%		0.0% з
31 Hurricane Beryl		175.1%	0.0%	175.1%		0.0% з
32 Loss & LAE Ratio		241.4%	23.8%	217.6%		30.7% 3
33 UW Expense Ratio:						3
34 Acquisition		33.0%	25.6%	7.4%		24.8% <i>3</i>
35 Non Acquisition		10.9%	8.9%	2.0%		8.9% ₃
36 UW Expense Ratio		43.9%	34.5%	9.4%		33.7% з
37						3
38 Combined Ratio		285.3%	58.3%	227.0%		64.4% з
39						3

Statutory Expense Statement (In 000s)



1			For the nine months ended September 30,							
2	Description	Actuals - 2024			Budget - 2024	Variance - 2024		Actuals - 2023		2
3	Personnel Expenses						_			3
4	Salaries & Wages - Permanent	\$	11,264	\$	12,640	\$	(1,376)	\$	10,445	4
5	Contractor & Temporary Help		21,846		3,056		18,790		3,836	5
6	Payroll Taxes		833		929		(96)		776	6
7	Employee Benefits		3,250		3,650		(400)		3,336	7
8	Recruiting, Training & Other		148		340		(192)		103	8
9	Subtotal	\$	37,342	\$	20,616	\$	16,726	\$	18,497	9
10										10
11	Professional & Consulting Services									11
12	Legal	\$	366	\$	367	\$	(2)	\$	426	12
13	Accounting & Auditing		189		192		(2)		207	13
14	Information Technology		3,877		4,259		(382)		1,378	14
15	Actuarial Services		72		69		3		68	15
16	Omsbudsman Program		112		130		(18)		93	16
17	Surveys & Inspections		1,054		1,021		34		1,030	17
18	Disaster Recovery Services		4		8		(3)		7	18
19	Other Services (1)		6,761		4,127		2,635		4,163	19
20	Subtotal	\$	12,436	\$	10,172	\$	2,264	\$	7,373	20
21										21
22	Hardware/Software Purchases & Licensing		3,257		3,037		220		2,449	22
23	Rental & Maintenance - Office/Equipment		703		785		(82)		705	23
24	Travel Expenses		132		147		(14)		106	24
25	Postage, Telephone and Express		1,272		1,099		173		1,051	25
26	Capital Management Expenses		0		0		0		0	26
27	Depreciation & Amortization		2,324		2,324		(0)		2,336	27
28	Other Operating Expenses		1,294		1,208		86		1,199	28
29										29
30	Total Operating Expenses	\$	58,761	\$	39,388	\$	19,373	\$	33,715	30
31										31
32	Capitalization of Fixed Assets		0		0		0		0	32
33	Reimbursement of Depop Servicing Expense		(0)		0		(0)		(3)	33
34	Allocation To ULAE		(30,343)		(8,909)		(21,434)		(8,230)	34
35	Allocation To Investing & Other Expense		(40)		(72)		32		(83)	35
36	Net Operating Expense - UW Operations	\$	28,378	\$	30,407	\$	(2,029)	\$	25,399	36

(1) Summary Details for Other Services:

VENDOR	<u>Amount</u>	<u>Department</u>
EagleView Technologies Inc	\$ 1,584	Claims
Accenture LLP	1,551	Expert Panel
Xactware Solutions Inc	849	Claims
Clear Point Claims LLC	456	Underwriting
AON Re Inc	450	Actuary
LYNX Services LLC	384	Claims
Marshall & Swift/Boeckh	321	Underwriting
Risk Management Solutions Inc	261	Expert Panel
ISO Services Inc	209	Claims
LexisNexis Risk Solutions FL Inc	153	Underwriting/Legal
Floatbot, Inc	82	Claims
Veracity Research Company	81	Claims
*Other Outside Services below \$50K	380	Various Departments
Total Other Services	\$ 6,761	

Statutory Balance Sheet (In 000s)



1		Sep-2024	Dec-2023	1
2	Admitted Assets			2
3	Cash and short term investments:			3
4	Unrestricted	\$ 283,205	\$ 647,820	4
5	Restricted - Funds Held at TTSTC	0	0	5
6	Restricted - Funds Held at TTSTC (Non Admitted)	0	 0	6
7	Total cash and short term investments	283,205	647,820	7
8	Premiums receivable & other	69,417	46,833	8
9	Assessment receivable	0	0	9
10	Amounts recoverable from reinsurers	0	0	10
11	Total admitted assets	\$ 352,621	\$ 694,653	11
12				12
13	Liabilities, Surplus and other funds			13
14	Liabilities:			14
15	Loss and Loss adjustment expenses	255,212	44,784	15
16	Underwriting expenses payable	22,845	14,582	16
17	Unearned premiums, net of ceded unearned premiums	296,776	341,024	17
18	Ceded reinsurance premiums payable	180,146	77,739	18
19	Principal Outstanding on Class 1 Pre Event Bonds	0	0	19
20	Interest Payable on Class 1 Pre Event Bonds	0	0	20
21	Provision for reinsurance	0	0	21
22	Other payables	22,270	14,670	22
23	Statutory fund payable	0	 156,000	23
24	Total liabilities	777,249	648,800	24
25				25
26	Surplus and others funds			26
27	Unassigned surplus (deficit)	(424,627)	 45,853	27
28	Total liabilities, surplus and other funds	\$ 352,621	\$ 694,653	28
29				29
30				30
31	Balance in CRTF	\$ 459,415	\$ 283,006	31
32				32
33	Balance in CRTF including Statutory fund payable	\$ 459,415	\$ 439,006	33
34				34

Statement of Cash Flows



(In 000s)

1	·											
2		Act	uals - 2024	Bu	dget - 2024	Va	riance - 2024 2					
3							3					
4	Cash flows from operating activities:						4					
5	Premiums collected, net of reinsurance	\$	304,176	\$	414,433	\$	(110,257) 5					
6	Losses and loss adjustment expense paid (1) (2)		(416,864)		(84,926)		(331,938) 6					
7	Underwriting expenses paid		(114,875)		(124,913)		10,038					
8	Member assessment received		0		0		0 a					
9	Other		(1,102)		0		(1,102) <i>9</i>					
10	Net cash provided by operating activities		(228,665)		204,593		(433,258) 10					
11	Cash flows from nonoperating activities:						1.					
12	Statutory fund received/(paid)		(156,000)		(160,242)		4,242 1					
13	Other		0		0		0 1					
14	Net cash provided by nonoperating activities		(156,000)		(160,242)		4,242 1					
15	Cash flows from investing activities:						1					
16	Sales and maturities of investments		0		0		0 1					
17	Net investment income		21,280		17,799		3,481 1					
18	Net cash provided by investing activities		21,280		17,799		3,481 1					
19	Cash flows from financing activities:						1					
20	Borrowed funds		0		0		0 2					
21	Borrowed funds repaid		0		0		0 2					
22	Debt and credit agreement fees		(1,230)		(1,380)		149 2.					
23	Net cash provided by financing activities		(1,230)		(1,380)		149 2.					
24							24					
25	Net increase (decrease) in cash and short-term investments		(364,615)		60,771		(425,386) 2					
26	Cash and short-term investments, Beginning		647,820		647,820		0 2					
27	Cash and short-term investments, Ending	\$	283,205	\$	708,591	\$	(425,386) 2					
28							24					
29	(1) Beryl Loss/LAE payments	\$	297,765		0	\$	297,765 2					
30	(2) Harvey Loss/LAE payments	\$	269	\$	7,470		(7,201) <i>3</i>					
31							3.					
32	Note: Beginning budgeted Cash and Short-term investments a	adjust	ted to actua	l for	comparativ	e p	urposes. 3.					

Cash and Short-Term Investments (In 000s)



						September	30, 2024						
						erage Daily							Are funds in
						nk Balance	Investment		Total Deposit %				excess of the
	Non Intere	st	Interest	Total Amount of		for the	Income during	ŭ			N.A Tier 1 Capital		•
Bank	Bearing		Bearing	Deposits		Quarter	the Quarter	Annual Yield	Portfolio	Rating	Ratio	Capital	Capital?
										Superior or		4	> .2% of N.A. R
									< 40%	Strong	> 10%	> \$25B	Capital
Balances as of 09/30/2024:				4 00 -0-				2.00/				4400	
Bank of America, Operating		162 \$	38,575			39,615		3.8%	14%	Superior	13.5%	\$190	No
ütibank		194	0	194		0	0	0.0%	0%	Superior	14.4%	\$151	No
P Morgan Chase		0	17,324	17,324		112,359	941	3.3%	6%	Superior	16.4%	\$277	No
Citibank IMMA		0	118	118		117	0		0%	N/A	N/A	N/A	N/A
P Morgan U.S. Treasury Plus Money Market Fund (1)		0	21,383	21,383		55,898	726	5.2%	8%	N/A	N/A	N/A	N/A
Chase Goldman Sachs (1)		0	22,462	22,462		56,974	736	5.2%	8%	N/A	N/A	N/A	N/A
BOA Morgan Stanley (2)		0	49,333	49,333		49,113	629	5.1%	17%	N/A	N/A	N/A	N/A
BOA Dreyfus Treasury (2)		0	48,641	48,641		72,101	932	5.2%	17%	N/A	N/A	N/A	N/A
Fidelity Treasury (2)		0	85,013	85,013		84,628	1,100	5.2%	30%	N/A	N/A	N/A	N/A
Total of all financial institutions	<u>\$</u>	356 \$	282,848	\$ 283,205	Ş	470,805	\$ 5,437	4.6%	100%				
n I													
Balances as of 06/30/2024:		462 6	25.664	A 25.020		22.452	å 20 <i>c</i>	2.00/	F0/		42.50/	ć400	
Bank of America, Operating		162 \$	25,664			32,452		3.8%	5%	Superior	13.5%	\$189	No
Citibank		195	0	195		0	0	0.0%	0%	Superior	14.2%	\$151	No
JP Morgan Chase		0	33,450	33,451		48,452	376	3.1%	6%	Superior	16.0%	\$268	No
Citibank IMMA		0	117	117		117	1	1.7%	0%	N/A	N/A	N/A	N/A
JP Morgan U.S. Treasury Plus Money Market Fund (1)		0	115,255	115,255		111,580	1,438	5.2%	22%	N/A	N/A	N/A	N/A
Chase Goldman Sachs (1)		0	116,325	116,325		109,479	1,409	5.1%	22%	N/A	N/A	N/A	N/A
BOA Morgan Stanley (2)		0	48,700	48,700		48,486	622	5.1%	9%	N/A	N/A	N/A	N/A
BOA Dreyfus Treasury (2)		0	97,453	97,453		115,834	1,495	5.2%	19%	N/A	N/A	N/A	N/A
Fidelity Treasury (2)		0	83,906	83,906		61,370	799	5.2%	16%	N/A	N/A	N/A	N/A
Total of all financial institutions	Ś	357 \$	520,870	\$ 521,227	ć	527,770	\$ 6,445	4.9%	100%				
iotai oi an imalicial ilistitutiolis		<i>331</i> 3	320,070	y 361,621	٧	321,110	y 0,445	4.3/0	100/0	-			
/4) The Freeding rate in H.C. torrown hills grater bands					. C T								
 The Fund invests in U.S. treasury bills, notes, bonds The Fund invests in U.S. Treasury bills, notes, trust 		-	-		J.S. 11	reasury.							

Historical Data (In 000s)



1971 - 2024 1 2 (\$ with 000s omitted)

3				GF	ROSS						NET				3 4
5	l 1	LIABILITY IN		RAT	E						ι	JNDERWRITING			5
6		FORCE	POLICY	CHAN	GES	WRITTEN	LOSS &		EARNED	LOSS &		EXPENSES	UNDERWRITING	CRTF BALANCE	6
7	YEAR	END OF PERIOD	COUNT	RESIDENTIAL	COMMERCIAL	PREMIUMS	LAE INCURRED		PREMIUMS	LAE INCURRED		INCURRED	GAIN (LOSS)	END OF PERIOD	7
8	1971-1987	\$ 35,367,740	\$ 788,610			\$ 164,538	\$ 187,465	\$	113,518	\$ 187,465	\$	35,926	\$ (109,874)		8
9	1988	4,266,615	56,773	-5.4%	-15.0%	19,061	2,509		3,551	2,509		4,066	(3,024)		9
10	1989	4,236,600	55,401	-	-	18,066	14,176		5,330	14,176		4,037	(12,883)		10
11	1990	4,248,611	56,155	3.1%		18,244	1,590		16,761	1,590		4,171	11,000		11
12	1991	4,346,209	54,145	25.0%	-2.0%	20,504	1,783		7,167	1,783		4,343	1,042		12
13	1992	5,155,790	55,471	-20% (I)/-75% (B)	-22.9%	11,495	1,321		4,014	1,321		4,220	(1,527)		13
14	1993	6,500,165	56,921	30.0%	-	19,377	4,778		123,515	4,778		5,161	113,576		14
15	1994	7,645,176	63,348	-	-	26,545	1,572		25,692	1,572		6,982	17,138	124,847	
16	1995	8,828,140	69,807	25.0%	-	32,419	4,033		29,016	4,033		8,119	16,864	151,284	
17	1996	10,001,843	72,977	-	-	40,359	1,484		37,153	1,484		10,627	25,042	179,020	
18	1997	10,907,937	75,361	-	-	42,463	4,133		41,045	4,133		11,038	25,874	216,896	
19	1998	11,633,935	77,261	0.2%		44,411	27,235		28,256	27,235		12,181	(11,160)	238,221	
20	1999	11,972,502	75,947	-9.4%		44,581	11,320		28,702	11,320		11,524	5,858	250,403	
21	2000	12,052,604	73,815	8.7%		48,012	7,937		28,470	7,937		11,681	8,852	268,563	
22	2001	13,249,407	77,022	18.5%		54,631	8,011		31,112	8,011		12,936	10,165	280,063	
23	2002	16,003,048	85,668	-	5.0%	72,968	32,359		44,516	32,359		16,584	(4,427)	303,185	
24	2003	18,824,457	96,420	-	10.0%	87,987	24,955		51,702	24,955		19,682	7,065	305,599	
25	2004	20,796,656	103,503	9.6%		102,384	6,115		52,230	6,115		21,911	24,204	308,729	
26	2005	23,263,934	109,693	-	10.0%	113,928	178,370		65,438	178,370		25,277	(138,209)	311,508	
27	2006	38,313,022	143,999	3.1%		196,833	5,188		85,467	5,188		37,138	43,141	361,823	
28	2007	58,641,546	216,008	4.2%		315,139	17,985		135,843	17,985		51,768	66,090	388,542	
29	2008	58,585,060	215,537	8.2%		331,049	2,587,123		(138,560)	1,117,123		53,759	(1,309,442)	-	29
30	2009	61,700,891	230,545	12.3%	15.6%	382,342	(486,314)		389,600	(183,974)		87,899	485,675	76 224	30
31	2010	67,452,357	242,664			385,550	555,025		351,730	252,685		85,598	13,447	76,334	
32	2011	71,083,333	255,945	5.0%		403,748	202,539		321,781	202,539		81,665	37,577	146,650	
33	2012 2013	74,186,949 76,921,369	266,726 270,814	5.0% 5.0%		443,480 472,739	401,873 30,975		321,122	401,873 30,975		93,583	(174,334)	178,902 186,184	
34 35	2013	78,763,302	270,814	5.0%		472,739	(13,994)		295,130 367,555	(13,994)		100,524 109,189	163,631 272,360	216,813	
36	2014	78,551,742	273,020	5.0%		503,824	178,886		377,594	178,886		114,973	83,736	487,170	
37	2015	73,393,573	254,346	5.0%		487,354	38,669		377,394	38,625		109,756	222,023	587,860	
38	2016	65,023,810	231,567	5.0%	5.0%	487,354	1,476,861		370,404	1,475,302		97,878	(1,225,826)	1,220	
38	2017	58,041,760	202,208	5.0%	5.0%	395,552	1,476,861		347,354	1,475,302		96,399	29,118	5,986	
40	2018	55,189,815	189,203	3.0%	3.0%	372,017	113,513		287,477	113,398		92,415	81,664	122,496	
40	2019	55,009,638	184,890	-	-	369,600	118,669		261,574	118,470		92,413	52,510	179,174	
41	2020	59,543,596	193,002	-	-	395,113	19,026		276,372	19,048		95,623	161,701	182,712	
42	2021	75,698,532	222,480	5.0%		518,299	51,213		311,395	51,248		120,093	140,054	190,004	
44	2022	95,677,314	247,531	0.0%		653,043	91,367		371,366	91,373		140,022	139,972	283,006	
45	2023	110,717,250	269,152	0.0%		605,525	627,291		259,892	627,291		125,167	(492,567)	459,415	
45	2024	110,/1/,230	203,132	0.0%	0.0%	003,323	027,291		233,092	027,291		123,167	(452,307)	433,413	46
	TOTAL*					9,130,292	6,712,757		6,031,800	5,241,183		2,014,508	(1,223,892)		47
48					•			-			_				48
49	*2024 data	through 09/30/2024	1.												49

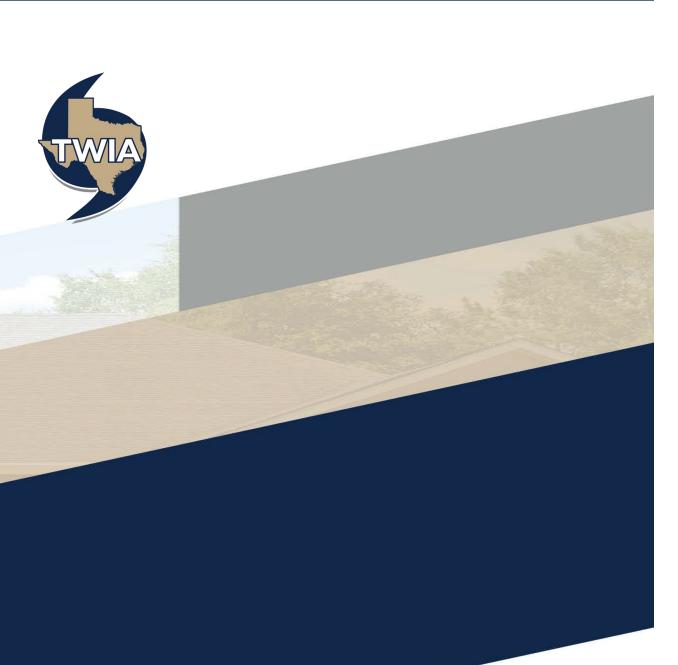
7C. Review and Approval of 2025 Budget



2025 Budget Summary to

Board of Directors

December 10, 2024



2024 Forecasted Income Statement w/ Reconciliation to Workshop (In 000s)

			Α		В		С	D		<u> </u>		1
		Fo	r the twelve	mont	hs ended D	ece	ember 31,	В	udget Workshop			i
			FINAL						November 13			i
		Fore	ecast FY2024	Bud	get FY2024	Va	riance 2024		Forecast FY2024		CHANGE	1
	Premiums Written:											1
1	Direct	\$	753,482	\$	815,861	\$	(62,379)	\$	753,482		0	1
2	Premiums Earned:											2
3	Direct	\$	707,794	\$	743,860	\$	(36,066)	\$	707,794		0	3
4	Ceded		(397,069)		(298,000)		(99,069)		(397,069)		0	4
5	Net		310,725		445,860		(135,135)		310,725		0	5
6	Deductions:											6
7	Losses and LAE Incurred		662,663		97,803		564,860		662,663		0	7
8	Operating Expenses		38,228		40,243		(2,015)		38,147		81	8
9	Commission Expense		120,465		130,538		(10,072)		120,465		0	9
10	Ceding commissions / brokerage		(10,503)		(13,340)		2,837		(10,503)		0	10
11	Premium / Maintenance Tax		13,382		14,889		(1,508)		13,382		0	11
12	Total Deductions		824,235		270,133		554,102		824,154		81	12
13	Net Underwriting Gain or (Loss)		(513,510)		175,727		(689,237)		(513,429)		(81)	13
14	Other Income or (Expense):											14
15	Gross Investment Income		22,360		24,237		(1,876)		22,361		(1)	15
16	Line of Credit Fees and Other Investment Expenses		(1,913)		(2,065)		152		(1,913)		0	16
17	Interest Expense on Debt		0		0		0		0		0	17
18	Premium Charge Offs/Write Offs		0		0		0		0		0	18
19	Other Income (Expense)		0		0		0		0		0	19
20	Total Other Income or (Expense)		20,448		22,172		(1,724)		20,448		(1)	20
21												21
22	Net Income (Loss)	\$	(493,062)	\$	197,899	\$	(690,961)	\$	(492,981)		(81)	22
23												23

Discussion Notes

 Slight change in Operating Expense to agree with Personnel cost allocation adjusted in UW Department

2024 Forecasted Surplus & Key Ratios w/ Reconciliation to Workshop (In 000s)

-		Α	В	С	D	E	-
	1	For the twelve	months ended D	ecember 31,	Budget Workshop		
	1	FINAL			November 13		ł
	1	Forecast FY2024	Budget FY2024	Variance 2024	Forecast FY2024	CHANGE	
1	Surplus (Deficit) Account:						1
2	Beginning Surplus (Deficit)	\$ 45,853	\$ 42,057	\$ 3,796	\$ 45,853	(0)	2
3	Net Income (Loss)	(493,062)	197,899	(690,961)	(492,981)	(81)	3
4	Change in Provision for Reinsurance	0	0	0	0	0	4
5	Change in Non-Admitted Assets	4,524	3,349	1,175	4,524	0	5
6	Statutory Fund Cost	(0)	(197,899)	197,899	(0)	0	6
7	Ending Surplus (Deficit)	\$ (442,685)	\$ 45,406	\$ (488,091)	\$ (442,604)	\$ (81)	7
8	1						8
9	Key Operating Ratios:						9
10	Direct:						10
11	Loss & LAE Ratio	93.6%	13.1%	80.5%	93.6%	0.0%	11
12	UW Expense Ratio:						12
13	Acquisition	17.8%	17.8%	(0.1%)	17.8%	0.0%	13
14	Non Acquisition	5.4%	5.4%	(0.0%)	5.4%	0.0%	14
15	UW Expense Ratio	23.2%	23.2%	(0.1%)	23.2%	0.0%	15
16	Direct Combined Ratio	116.8%	36.4%	80.4%	116.8%	0.0%	16
17							17
18	Ending Balance in CRTF	\$ 466,175	\$ 461,329	\$ 4,846	\$ 466,175	\$ -	18

Note: Forecast reflects January to July 2024 actuals, August to December forecasts.

2024 Updated Forecast w/ Reconciliation to Workshop — Expense Summary (000's)

		Α	В	С	D	E	-
		For the twelve	months ended D	ecember 31,	Budget Workshop		
		FINAL			November 13		
		Forecast FY2024	Budget FY2024	Variance 2024	Forecast FY2024	CHANGE	
1	Personnel Expenses	\$ 54,196	\$ 27,358	\$ 26,838	\$ 54,112	85	1
2	Professional & Consulting Services	12,670	13,103	(433)	12,670	0	2
3	Hardware/Software Purchases & Licensing	4,150	4,047	103	4,150	0	3
4	Rental & Maintenance - Office/Equipment	1,032	1,060	(28)	1,032	0	4
5	Travel Expenses	196	203	(7)	196	0	5
6	Postage, Telephone and Express	1,654	1,420	234	1,654	0	6
7	Capital Management Expenses	0	0	0	0	0	7
8	Depreciation	3,096	3,096	(0)	3,096	0	8
9	Other Operating Expenses	1,901	1,657	244	1,901	0	9
10	Gross Operating Expenses	78,894	51,943	26,951	78,810	85	10
11	Less: Adjustments/Allocations						11
12	Capitalization of Fixed Assets	0	0	0	0	0	12
13	Reimbursement of Depopulation Servicing Expense	(0)	0	(0)	(0)	0	13
14	Allocation To ULAE	(40,598)	(11,604)	(28,994)	(40,594)	(4)	14
15	Allocation To Investing	(68)	(96)	28	(68)	0	15
16	Total Adjustments/Allocations	(40,666)	(11,700)	(28,966)	(40,662)	(4)	16
17							17
18	Net Operating Expense	\$ 38,228	\$ 40,243	\$ (2,015)	\$ 38,147	81	18

Personnel Expenses

The increase of \$85K in personnel expenses represents the updated workforce allocations between associations.

2025 Budget - Income Statement w/ Reconciliation to Workshop (In 000's)

В

C

						-
				Budget Workshop		l
		FINAL		November 13		l
		Budget FY2025		Budget FY2025	CHANGE	l
	Premiums Written:					l
1	Direct	\$ 779,482		\$ 779,482	0	1
2	Premiums Earned:					2
3	Direct	\$ 779,233		\$ 779,233	0	3
4	Ceded	(485,000)		(485,000)	0	4
5	Net	294,233		294,233	0	5
6	Deductions:					6
7	Losses and LAE Incurred	98,401		98,401	0	7
8	Operating Expenses	40,270		40,611	(341)	8
9	Commission Expense	124,717		124,717	0	9
10	Ceding commissions / brokerage	(12,125)		(12,125)	0	10
11	Premium / Maintenance Tax	14,226		14,226	0	11
12	Total Deductions	265,489	ŀ	265,830	(341)	12
13	Net Underwriting Gain or (Loss)	28,744	I	28,403	341	13
14	Other Income or (Expense):					14
15	Gross Investment Income	18,323		18,321	2	15
16	Line of Credit Fees and Other Investment Expenses	(2,018)		(2,018)	0	16
17	Interest Expense on Debt	0		0	0	17
18	Premium Charge Offs/Write Offs	0		0	0	18
19	Other Income (Expense)	0		0	0	19
20	Total Other Income or (Expense)	16,305	l	16,303	2	20
21						21
22	Net Income (Loss)	\$ 45,049		\$ 44,706	343	22
23						23

Α

The decrease in the 2025
Operating Expenses is due
to the change in workforce
allocations and true up of
Unallocated Loss
Adjustment Expense
(ULAE) rates.

2025 Budget – Surplus and Key Ratios with Reconciliation to Workshop (In 000's)

		Α	_	В			
				Budget Workshop			
		FINAL		November 13			
		Budget FY2025		Budget FY2025		CHANGE	
1	Surplus (Deficit) Account:						1
2	Beginning Surplus (Deficit)	\$ (442,685)		\$ (442,604)	\$	(81)	2
3	Net Income (Loss)	45,049		44,706		343	3
4	Change in Provision for Reinsurance	0		-		0	4
5	Change in Non-Admitted Assets	3,349		3,349		(0)	5
6	Statutory Fund Cost	422,951		423,294		(343)	6
7	Ending Surplus (Deficit)	\$ 28,663		\$ 28,745	\$	(81)	7
8							8
9	Key Operating Ratios:						9
10	Direct:						10
11	Loss & LAE Ratio	12.6%		12.6%		0.0%	11
12	UW Expense Ratio:						12
13	Acquisition	17.8%		17.8%		0.0%	13
14	Non Acquisition	5.2%		5.2%		(0.0%)	14
15	UW Expense Ratio	23.0%		23.0%		(0.0%)	15
16	Direct Combined Ratio	35.6%		35.7%		(0.0%)	16
17							17
18	Ending Balance in CRTF	\$ 10,032		\$ 10,032	\$	-	18

Beginning Surplus

The increase in beginning deficit is a carry forward from the 2024 revised forecast.

2025 Budget – Expense Summary with Reconciliation to Workshop (In 000's)

		Α	В	С		
			Budget Workshop			
		FINAL	November 13			
		Budget FY2025	Budget FY2025	CHANGE		
1	Personnel Expenses	56,123	55,883	240	1	
2	Professional & Consulting Services	10,043	10,043	0	2	The chang
3	Hardware/Software Purchases & Licensing	6,654	6,654	0	3	2025 Pers
4	Rental & Maintenance - Office/Equipment	1,093	1,093	0	4	Expenses
5	Travel Expenses	288	288	0	5	due to the
6	Postage, Telephone and Express	1,550	1,550	0	6	adjustme
7	Capital Management Expenses	0	0	0	7	workforce
8	Depreciation	3,086	3,086	0	8	percentag
9	Other Operating Expenses	2,221	2,221	0	9	percentag
10	Gross Operating Expenses	81,059	80,819	240	10	The increa
11	Less: Adjustments/Allocations				11	allocation
12	Capitalization of Fixed Assets	0	0	0	12	due to mi
13	Reimbursement of Depopulation Servicing Expense	0	0	0	13	correction
14	Allocation To ULAE	(40,740)	(40,159)	(581)	14	rates.
15	Allocation To Investing	(49)	(49)	0	15	rates.
16	Total Adjustments/Allocations	(40,789)	(40,208)	(581)	16	
17					17	
18	Net Operating Expense	40,270	40,611	(341)	18	

The change in the 2025 Personnel Expenses Budget is due to the adjustment in the workforce allocation percentage.

The increase in allocation to ULAE is due to minor correction of ULAE rates.

Final TWIA 2025 Operating Expenses Budget

(In 000's)

	Α	В	С	D	E
		For the twelv	<u>e months ended l</u>	December 31,	
		Forecast FY2024	Budget FY2024	Variance 2024	Budget FY2025
1	Personnel Expenses	54,196	27,358	26,838	56,123
2	Professional & Consulting Services	12,670	13,103	(433)	10,043
3	Hardware/Software Purchases & Licensing	4,150	4,047	103	6,654
4	Rental & Maintenance - Office/Equipment	1,032	1,060	(28)	1,093
5	Travel Expenses	196	203	(7)	288
6	Postage, Telephone and Express	1,654	1,420	234	1,550
7	Capital Management Expenses	0	0	0	0
8	Depreciation	3,096	3,096	(0)	3,086
9	Other Operating Expenses	1,901	1,657	244	2,221
10	Gross Operating Expenses	78,894	51,943	26,951	81,059
11	Less: Adjustments/Allocations				
12	Capitalization of Fixed Assets	0	0	0	0
13	Reimbursement of Depopulation Servicing Expense	(0)	0	(0)	0
14	Allocation To ULAE	(40,598)	(11,604)	(28,994)	(40,740)
15	Allocation To Investing	(68)	(96)	28	(49)
16	Total Adjustments/Allocations	(40,666)	(11,700)	(28,966)	(40,789)
17					
18	Net Operating Expense	38,228	40,243	(2,015)	40,270

Final TWIA 2025 Income Statement Budget

(In 000's)

			Α		В		С		D	_
			For th	ie tv	welve month	s en	ded Decembe	r 31,		
		Fore	cast FY2024	Bu	dget FY2024	Var	iance 2024	Bud	get FY2025	
	Premiums Written:									
1	Direct	\$	753,482	\$	815,861	\$	(62,379)	\$	779,482	1
2	Premiums Earned:									2
3	Direct	\$	707,794	\$	743,860	\$	(36,066)	\$	779,233	3
4	Ceded		(397,069)		(298,000)		(99,069)		(485,000)	4
5	Net		310,725		445,860		(135,135)		294,233	5
6	Deductions:									6
7	Losses and LAE Incurred		662,663		97,803		564,860		98,401	7
8	Operating Expenses		38,228		40,243		(2,015)		40,270	8
9	Commission Expense		120,465		130,538		(10,072)		124,717	9
10	Ceding commissions / brokerage		(10,503)		(13,340)		2,837		(12,125)	10
11	Premium / Maintenance Tax		13,382		14,889		(1,508)		14,226	11
12	Total Deductions		824,235		270,133		554,102		265,489	12
13	Net Underwriting Gain or (Loss)		(513,510)		175,727		(689,237)		28,744	13
14	Other Income or (Expense):									14
15	Gross Investment Income		22,360		24,237		(1,876)		18,323	15
16	Line of Credit Fees and Other Investment Expenses		(1,913)		(2,065)		152		(2,018)	16
17	Interest Expense on Debt		0		0		0		0	17
18	Premium Charge Offs/Write Offs		0		0		0		0	18
19	Other Income (Expense)		0		0		0		0	19
20	Total Other Income or (Expense)		20,448		22,172		(1,724)		16,305	20
21										21
22	Net Income (Loss)	\$	(493,062)	\$	197,899	\$	(690,961)	\$	45,049	22
23										23

Final TWIA 2025 Budget – Surplus & Key Ratios

(In 000's)

		Α	В	С	D	_
		For th	e twelve month	s ended Decembe	er 31,	
		Forecast FY2024	Budget FY2024	Variance 2024	Budget FY2025	
1	Surplus (Deficit) Account:					1
2	Beginning Surplus (Deficit)	45,853	42,057	3,796	(442,685)	2
3	Net Income (Loss)	(493,062)	197,899	(690,961)	45,049	3
4	Change in Provision for Reinsurance	0	0	0	0	4
5	Change in Non-Admitted Assets	4,524	3,349	1,175	3,349	5
6	Statutory Fund Cost	(0)	(197,899)	197,899	422,951	6
7	Ending Surplus (Deficit)	(\$442,685)	\$45,406	(\$488,091)	\$28,663	7
8				_		8
9	Key Operating Ratios:					9
10	Direct:					10
11	Loss & LAE Ratio	93.6%	13.1%	80.5%	12.6%	11
12	UW Expense Ratio:					12
13	Acquisition	17.8%	17.8%	(0.1%)	17.8%	13
14	Non Acquisition	5.4%	5.4%	(0.0%)	5.2%	14
15	UW Expense Ratio	23.2%	23.2%	(0.1%)	23.0%	15
16	Direct Combined Ratio	116.8%	36.4%	80.4%	35.6%	16
17						17
18	Ending Balance in CRTF	466,175	461,329	4,846	10,032	18



8. Actuarial 8A. Policy Count and Exposures

Texas Windstorm Insurance Association Statistical Report

As of September 30, 2024



	Policies In-Fo	orce	PIF Growth		Exposure In-Force		Exposure Growth		YTD Written P	remium	Premium Grov	vth
County	9/30/23	9/30/24	Actual	Percentage	9/30/23	9/30/24	Actual	Percentage	9/30/23	9/30/24	Actual	Percentage
		0.740		10.000/			****	0.4.700/	04 440 455	0.1.000.1.10	40 000	1= 000/
Aransas	7,590	8,549	959		3,257,267,300	3,956,556,900	\$699,289,600		21,119,455	24,893,443	\$3,773,988	
Brazoria	43,694	50,988	7,294	16.70%	16,030,386,700	20,687,483,900	\$4,657,097,200	29.10%	84,225,717	105,030,841	\$20,805,124	24.70%
Calhoun	4,455	4,687	232	5.20%	1,408,839,400	1,630,378,700	\$221,539,300	15.70%	8,972,172	10,289,822	\$1,317,650	14.70%
Cameron	10,694	11,532	838	7.80%	4,329,607,700	4,944,422,000	\$614,814,300	14.20%	25,613,507	27,589,419	\$1,975,912	7.70%
Chambers	6,398	7,727	1,329	20.80%	2,653,303,400	3,508,983,200	\$855,679,800	32.20%	13,165,340	17,317,431	\$4,152,091	31.50%
Galveston	76,688	83,022	6,334	8.30%	31,724,575,200	37,349,382,900	\$5,624,807,700	17.70%	176,841,747	200,683,091	\$23,841,344	13.50%
Harris	4,262	4,510	248	5.80%	1,714,052,000	1,930,679,900	\$216,627,900	12.60%	7,077,412	7,829,706	\$752,294	10.60%
Jefferson	30,277	32,985	2,708	8.90%	9,260,880,700	11,028,242,400	\$1,767,361,700	19.10%	57,077,185	66,718,428	\$9,641,243	16.90%
Kenedy	35	35	0	0.00%	6,955,300	8,794,800	\$1,839,500	26.40%	48,906	64,448	\$15,542	31.80%
Kleberg	903	1,056	153	16.90%	291,802,200	359,621,100	\$67,818,900	23.20%	2,287,385	2,454,553	\$167,168	7.30%
Matagorda	5,275	5,679	404	7.70%	1,642,680,900	1,923,016,300	\$280,335,400	17.10%	9,568,251	11,058,149	\$1,489,898	15.60%
Nueces	43,734	48,403	4,669	10.70%	16,618,202,600	19,765,574,400	\$3,147,371,800	18.90%	95,942,636	110,789,731	\$14,847,095	15.50%
Refugio	427	463	36	8.40%	127,413,700	148,767,500	\$21,353,800	16.80%	894,852	986,932	\$92,080	10.30%
San Patricio	8,078	9,106	1,028	12.70%	2,715,291,600	3,326,838,000	\$611,546,400	22.50%	15,723,233	18,778,136	\$3,054,903	19.40%
Willacy	378	410	32	8.50%	126,426,300	148,508,400	\$22,082,100	17.50%	903,464	1,041,255	\$137,791	15.30%
Total	242,888	269,152	26,264	10.80%	91,907,685,000	110,717,250,400	\$18,809,565,400	20.50%	519,461,262	605,525,385	\$86,064,123	16.60%



Class of	Policies Writt	<u>en</u>	Risks Writter	1	Premium Writter	<u>1</u>	Liability at End of	<u>Quarter</u>	In-Force at End	d of Quarter
Business	During Qtr	YTD	During Qtr	YTD	During Qtr	YTD	Direct	Indirect	Policies	Risks
Aransas										
Commercial	166	408	390	999	1,998,560	5,647,944	578,407,700	16,050,095	461	1,124
Manufactured Home	77	207	77	207	148,793	, ,	16,075,000	0	220	,
Residential	2,951	6,759	2,951	6,759	8,456,686	18,862,562	3,362,074,200	300,685,580	7,868	7,868
Total	3,194	7,374	3,418	7,965	10,604,039	24,893,443	3,956,556,900	316,735,675	8,549	
Brazoria										
Commercial	316		500	, -	2,749,309	7,699,786	855,892,400	25,336,310	852	,
Manufactured Home	129	372	129	372	224,221	706,466	30,770,600	0	409	409
Residential	18,000	41,959	18,000		43,344,716		19,800,820,900	2,755,101,020	49,727	
SUM:	18,445	43,058	18,629	43,610	46,318,246	105,030,841	20,687,483,900	2,780,437,330	50,988	51,671
Calhoun										
Commercial	78		154		578,305		187,217,600	4,965,270	220	
Manufactured Home			25		45,204	,	5,480,800	0	78	
Residential	1,584	,	1,584		3,656,648		1,437,680,300	128,364,340	4,389	
SUM:	1,687	3,972	1,763	4,174	4,280,157	10,289,822	1,630,378,700	133,329,610	4,687	4,949
Cameron										
Commercial	286		597		3,946,372		2,020,085,300	22,801,735	852	
Manufactured Home		82	34		41,999	,	4,793,600	0	89	
Residential	3,492		3,492		6,015,358		2,919,543,100	271,310,480	10,591	10,591
SUM:	3,812	9,338	4,123	10,522	10,003,729	27,589,419	4,944,422,000	294,112,215	11,532	12,977



Class of	Policies Writt	<u>en</u>	Risks Written		Premium Writter	_	Liability at End of	<u>Quarter</u>	In-Force at End	
Business	During Qtr	YTD	During Qtr	YTD	During Qtr	YTD	Direct	Indirect	Policies	Risks
Chambers										
Commercial	53	104	72	154	101,785	1,394,968	118,200,700	2,846,835	127	199
Manufactured Home	32	78	32	78	61,547	144,356	7,066,400	0	93	93
Residential	2,737	6,344	2,737	6,344	7,068,496	15,778,107	3,383,716,100	480,704,180	7,507	7,507
SUM:	2,822	6,526	2,841	6,576	7,231,828	17,317,431	3,508,983,200	483,551,015	7,727	7,799
Galveston										
Commercial	762		1,355		10,475,133	29,730,653	3,597,626,300	82,065,025	2,196	4,368
Manufactured Home			86		150,495	,	18,965,300	0	278	278
Residential	26,204		26,204		68,730,986		33,732,791,300	4,099,338,580	80,548	80,548
SUM:	27,052	69,403	27,645	71,049	79,356,614	200,683,091	37,349,382,900	4,181,403,605	83,022	85,194
Harris										
Commercial	33	92	83	268	769,442	1,819,482	212,958,000	6,089,180	93	265
Manufactured Home	4	6	4	6	6,472	9,564	425,000	0	7	7
Residential	1,366	3,669	1,366	3,669	2,290,710	6,000,660	1,717,296,900	235,511,260	4,410	4,410
SUM:	1,403	3,767	1,453	3,943	3,066,624	7,829,706	1,930,679,900	241,600,440	4,510	4,682
Jefferson		007		4.40=	4.045.450	0.055.440	4 000 440 000	04.004.150		
Commercial	385		737		4,245,150	, ,	1,083,418,000	31,334,459	904	1,862
Manufactured Home			29		49,417	,	7,440,400	0	101	101
Residential	11,637		11,637	27,647	25,572,303		9,937,384,000	1,328,636,760	31,980	31,980
SUM:	12,051	28,549	12,403	29,241	29,866,870	66,718,428	11,028,242,400	1,359,971,219	32,985	33,943



Class of	Policies Writt	on	Risks Written		Premium Writter		Liability at End of	Quartor	In-Force at End o	of Quarter
Business	During Qtr	<u>en</u> YTD		TD	During Qtr	<u>'</u> YTD	Direct	<u>Quarter</u> Indirect		disks
Dusiness	During Qu	טוז	During Qu 1	טו	During Qu	טוז	Direct	maneci	Fulicies r	1585
Kenedy										
Commercial	1	1	1	1	1,178	1,178	100,000	0	1	1
Manufactured Home	. 0	0	0	0	0	0	0	0	0	0
Residential	19		19	34	42,280	63,270	8,694,800	46,000	34	34
SUM:	20	35	20	35	43,458	64,448	8,794,800	46,000	35	35
Kleberg										
Commercial	18	54	23	85	27,670	865,260	64,771,600	810,120	57	85
Manufactured Home	. 1	4	1	4	3,013	9,550	364,500	0	4	4
Residential	335		335	867	675,181	1,579,743	294,485,000	32,218,240	995	995
SUM:	354	925	359	956	705,864	2,454,553	359,621,100	33,028,360	1,056	1,084
Matagorda										
Commercial	65		97	350	483,587	, ,	152,350,000	5,488,160	190	397
Manufactured Home			16	51	36,247	,	5,040,600	0	58	58
Residential	1,768	4,602	1,768	4,602	3,799,840	9,485,197	1,765,625,700	190,478,060	5,431	5,431
SUM:	1,849	4,811	1,881	5,003	4,319,674	11,058,149	1,923,016,300	195,966,220	5,679	5,886
Nueces										
Commercial	765	2,016	1,495	4,359	8,663,263	27,567,089	3,819,294,600	94,789,575	2,371	5,317
Manufactured Home		2,010	31	4,333	47,668		5,396,400	94,709,575	2,371	5,517 77
Residential	14,952		14,952	39,008	33,311,781	,	15,940,883,400	1.825.028.900	45,955	45,955
SUM:	15,748		16,478	43,434	42,022,712		19,765,574,400	1,919,818,475	48,403	51,349



Class of	Policies Writt	<u>en</u>	Risks Writter	<u>1</u>	Premium Writte	<u>n</u>	Liability at End of	<u>Quarter</u>	In-Force at End of	f Quarter
Business	During Qtr	YTD	During Qtr	YTD	During Qtr	YTD	Direct	Indirect	Policies R	isks
Refugio										
Commercial	18	27	7 33	3 46	176,623	198,543	21,021,000	247,800	30	57
Manufactured Home	4	29) 4	1 29	7,074	58,828	2,468,700	0	31	31
Residential	138	363	3 138	363	310,612	729,561	125,277,800	12,982,320	402	402
SUM:	160	419	175	438	494,309	986,932	148,767,500	13,230,120	463	490
San Patricio										
Commercial	119	269) 180	510	770.853	3 2,289,986	245,642,000	6,610,750	303	624
Manufactured Home		64			43,800		5,518,800		71	71
Residential	3,225	7,547			7,528,508	,	3.075.677.200		8,732	8,732
SUM:	3,368				8,343,161		3,326,838,000		9,106	9,427
Willacy										
Commercial	12	2	5 17	7 50	94,488	3 250,315	26,434,000	99,900	30	70
Manufactured Home	3	10) 3	3 10	7,865	19,443	742,100	0	10	10
Residential	133	319	133	319	361,132	771,497	121,332,300	8,371,860	370	370
SUM:	148	354	153	379	463,485	1,041,255	148,508,400	8,471,760	410	450
Total All Counties										
Commercial	3,077	7,53	5.734	15,475	35,081,718	3 103,235,353	12,983,419,200	299,535,214	8,687	18,683
Manufactured Home	,	1,368	•	-, -	873.815		110.548.200		1,526	1,526
Residential	88,541	218,603		,	211,165,237	,- ,	97.623.283.000		258,939	258,939
SUM:	92,113	227.502			247.120.770		110.717.250.400	, , ,	269.152	279.148

8B. Reserve Adequacy



MEMORANDUM

DATE: November 20, 2024

TO: David Durden

General Manager

FROM: James C. Murphy, FCAS, MAAA

Chief Actuary, Vice President – Enterprise Analytics

RE: TWIA Reserve Adequacy as of September 30, 2024

The TWIA actuarial staff has completed a review of Texas Windstorm Insurance Association loss and loss adjustment expense reserves as of September 30, 2024.

As of September 30, 2024, TWIA carried \$255.8 million in total gross loss and loss adjustment expense reserves. The total gross loss and loss adjustment expense reserves include the reserves for Hurricane Harvey, Hurricane Beryl, and all other outstanding claims.

Based on this review, the initial quarterly estimate of ultimate gross loss & expense associated with Hurricane Beryl is set at \$455 million. TWIA actuarial staff will continue to monitor the development of claims associated with this event and update the ultimate estimate as necessary going forward. The selected ultimate gross loss & expense estimate for Hurricane Harvey remains at \$1.655 billion.

In my opinion, the Association's reserves met the requirements of the insurance laws of Texas, were consistent with reserves computed in accordance with accepted actuarial standards and principles, and made a reasonable provision for all combined unpaid loss and loss expense obligations of the Association under the terms of its contracts and agreements. While there remains a material risk of adverse development, reserves continue to make a reasonable provision for unpaid loss and loss adjustment expenses.

JM

8C. Status of Filings



MEMORANDUM

DATE: November 20, 2024

TO: David Durden

General Manager

FROM: James C. Murphy, FCAS, MAAA

Chief Actuary | Vice President, Enterprise Analytics

RE: Status of Filings

The TWIA Board of Directors directed staff to make two filings at its August 6, 2024 meeting.

TWIA made its annual rate filing for a 10% increase in TWIA rates as directed by the Board. The Insurance Commissioner issued an order on October 14, 2024 disapproving the rate change, finding that the "fair" and "just" requirements of Insurance Code § 560.002 were not met.

TWIA also filed for changes to its maximum statutory limits as directed. The Commissioner issued an order approving changes to the maximum limits for manufactured homes and disapproving changes to all other limits. Following are the maximum statutory limits approved for 2025:

	Current 2024	Approved 2025	% Change
Dwellings and individually owned townhouses	\$1,773,000	\$1,773,000	0%
Manufactured Home	\$115,800	\$116,700	0.8%
Contents of an apartment, condominium, or townhouse	\$374,000	\$374,000	0%
Commercial structures and associated contents	\$4,424,000	\$4,424,000	0%

JM

8D. 2025 Storm Season Funding



MEMORANDUM

DATE: November 20, 2024

TO: David Durden

General Manager

FROM: James C. Murphy, FCAS, MAAA

Chief Actuary, Vice President – Enterprise Analytics

RE: Preliminary Discussion on TWIA Funding for the 2025 Hurricane Season

The TWIA Board of Directors asked to include 2025 hurricane season funding on the agenda for its December 2024 meeting.

For reference, the 2024 hurricane season reinsurance program became effective June 1, 2024, and provides protection for aggregate losses between \$2.45 billion and \$6.5 billion, utilizing a combination of traditional reinsurance and catastrophe bonds. The total adjusted cost for the program was \$397 million. A funding chart showing total funding for the 2024 hurricane season is attached.

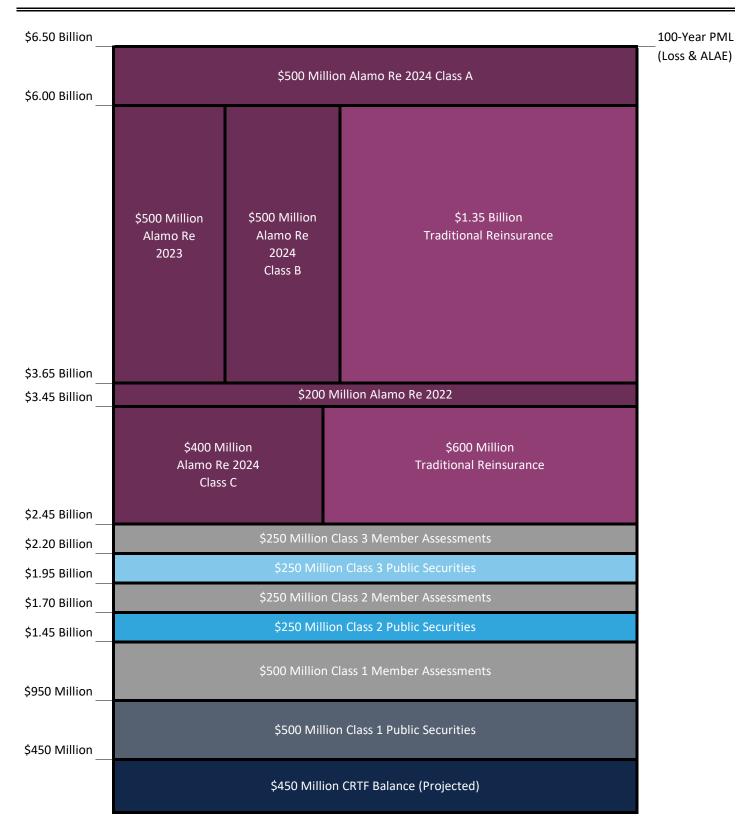
Given the continued growth in TWIA exposures and the depletion of the Catastrophe Reserve Trust Fund as a result of Hurricane Beryl, staff projects that significant additional reinsurance may be necessary for 2025. Staff will work with our catastrophe modeling vender, Aon, to run the catastrophe models using exposures as of November 30, 2024 to allow the Board of Directors to make its determination of the 100-year probable maximum loss (PML) early next year. TWIA's reinsurance broker, Gallagher Re, will also be present at the December meeting to provide additional information on the reinsurance market and answer any questions.

JM

Texas Windstorm Insurance Association 2024 Funding

\$6.5 Billion in Total Funding
Reinsurance Effective 6/1/24 - 5/31/25





9. Internal Audit 9A. Internal Audit Status Report

MEMORANDUM

TO: The Board of Directors - Texas Windstorm Insurance Association

FROM: Dan Graves, Weaver - Internal Audit

DATE: December 10, 2024

SUBJECT: Status of Internal Audit Activities

The following is our internal audit update representing current and planned activities:

> Current Activities:

Activity Description	Status				
Emergency Planning - Catastrophe Plan	Complete				
Customer Experience	Fieldwork Complete - Reporting in progress				
Strategic Communications	Fieldwork Complete - Reporting in progress				
Cash Management	Fieldwork Complete - Reporting in progress				
Executive Management, Operational Planning and Reporting	Moved to FY26				
Risk Assessment Update	Complete				

> Upcoming Audits and Activities:

Activity Description	Timing
Executive Management	Q1 2025
Follow-Up Quarterly Discussion	Q1 2025
Claims Processing	Q2 2025
HR Administration & Talent Retention	Q2 2025

> ELT meetings:

• Attended Executive Leadership Team and Operations meetings.

Texas Windstorm Insurance Association Internal Audit Plan – Lookback (2023-2024) and Prospective (2025-2027)

Process Area	Last Report Date	2024 Inherent Risk Rating	2023	2024	2025	2026	2027
Funding Sources and Reinsurance	Nov. 2023	High	✓			X	
Information Security	Apr. 2022	High			Х		
Emergency Planning	May 2024	High		✓			х
Customer Experience	N/A	High		х			x
Underwriting and Policy Services	Nov. 2023	High	✓			Х	
Claims Processing	Dec. 2022	High			X		
Actuarial (Pricing and Reserving)	Sept. 2023	High	✓			Х	
Legislative and External Affairs	Mar. 2024	High		✓			
Information Technology Services	Apr. 2022	High			Х		
Database and Application Administration	Apr. 2024	High		✓		X	
Application Development	Apr. 2024	High		✓		Х	
Human Resources Administration and Talent Retention	Dec. 2022	Moderate			X		
Strategic Communications	Mar. 2021	Moderate		Х			х
Executive Management, Management Planning and Reporting	May 2021	Moderate			X		
Legal & Compliance	Mar. 2024	Moderate		✓			х
Financial Close and Reporting	May 2024	Moderate		✓			
Accounts Payable and Expense Processing	Aug. 2023	Moderate	✓				x
Cash Management	Aug. 2021	Moderate		x	١	٦	L
Payroll	Dec. 2022	Low					
Accounts Receivable	Oct. 2023	Low	✓				
Facilities and Services	May 2023	Low	✓				
Depopulation	Oct. 2023	Low	✓				
Premium and Maintenance Taxes	Jul. 2021	Low					

 $[\]boldsymbol{L}$ - limited annual procedures

9B. Catastrophe Plan Audit





Advisory Audit over the Catastrophe Incident Response Plan (CAT Plan)

Results Presentation

December 10, 2024

Agenda



- ► Engagement Overview
- ► Areas for Improvement & Recommendations

▶ Questions

Engagement Overview



The Catastrophe (CAT) Incident Response Plan (the Plan) outlines TWIA's and TFPA's activities for preparing and responding to catastrophe events, including planning, mitigation, deployment procedures, and continuous improvement initiatives. Our scope included:

Objective B **Objective C Objective A** Evaluate the Plan's Evaluate whether the Ensure the CAT Plan is CAT Plan meets procedures to ensure routinely updated requirements of compliance with and tested to an Section 2210.455 of department service appropriate level the Texas Insurance level agreements commensurate with the size and nature of Code and other (SLAs) and statutory guidelines responsibilities the Association

Procedures Performed









Collected documentation, performed interviews and walkthroughs, and facilitated collaboration sessions with key personnel

Identified and evaluated current CAT Plan, service level agreements, and other supporting documentation

Developed recommendations to further strengthen the procedures surrounding the CAT Plan

5 Areas for Improvement



Theme	Plan Understanding and Communication	Quality Control and Feedback	Execution of Department-SLAs	Stakeholder Buy-in	Redundancy and Succession
Summary	CAT Plan communication and training provided to stakeholders could be enhanced to increase awareness and understanding	There is currently no formalized method of receiving and tracking feedback to be incorporated into the Plan	There are challenges with scalability, execution and quality control of inter-department agreements	Active engagement with, and understanding of, the CAT Plan is inconsistent at the executive-level and minimal at the board-level	There is no formal succession planning and talent retention strategy for key individuals responsible for the CAT Plan

Plan Understanding and Communication



	Current State Observations		Recommendations
•	Difficulty ensuring stakeholder awareness beyond annual acknowledgment of CAT Plan	•	Virtual Training: Provide quarterly virtual training with simulations and comprehension testing
•	Inconsistent communication of CAT Plan exceptions to key stakeholders during events	•	Roles and responsibilities: Consistently communicate unique roles and
•	Challenges disseminating CAT Plan information to stakeholders		responsibilities to key stakeholders and ensure understanding by obtaining employee acknowledgment
•	Uncertainty in roles and responsibilities during catastrophe events	•	Feedback: Establish formal channels for communication and receiving training
•	Difficulty maintaining updated CAT Plan contact lists, whereby manual updates can lead to outdated information and		effectiveness feedback
	unreliable communication channels	•	CAT Plan Resources: If needed, increase resource capacity by engaging a
•	Limited direct communication with policyholders, uncertainty whether agents communicate essential information		catastrophe subject-matter expert to assist with training and Plan evaluation

Quality Control and Feedback



Current State Observations	Recommendations
 Limited and informal feedback is being provided on emergency communication strategies and where CAT plan execution can be improved Currently there are no structured methods for assessing and evaluating communication effectiveness, updating contact lists and ensuring accuracy, and training outcomes Challenges gathering feedback and measuring impact of communication and training efforts Difficulty identifying erroneous stakeholder contact data due turnover of coastal stakeholders 	 Refine Feedback Protocol: Develop structured evaluation processes, for example post-event surveys or focus groups Evaluate Training Sessions: Establish formal evaluation methods linked to annual performance ratings Automate Contact List Maintenance: Use LogicGate or other application to ensure updates are reliable, which will also save time by reducing manual effort

Execution of Department-SLAs



Current State Observations	Recommendations
 Department-SLA specifications are in place, though compliance with SLA's are occasionally inconsistent The Association has faced passed challenges in onboarding field employees during a CAT event due to inconsistencies in the execution of processes and system limitations, which caused delays in getting team members integrated and impacting productivity 	 Include extra efforts to ensure SLAs among essential department are understood and complied with consistently Develop consistent and repeatable IT onboarding processes and procedures to support for large-scale CAT events

Stakeholder Buy-in



Current State Observations	Recommendations
 Minimal executive and Board/ Governing Committee understanding as to the criticality of the CAT plan, which may increase uncertainty in roles and responsibilities during catastrophes Minimal awareness of CAT Plan procedures increases risk of ineffective execution when an event occurs There are no well-defined training and evaluation protocols for the Board/ Governing Committee 	 Executive Education and Training: Implement mandatory sessions emphasizing executive roles during crises with hands-on exercises Regular Communication: Establish structured updates on the CAT Plan to ensure stakeholder understanding Association Involvement: Encourage participation in CAT Plan training for more effective preparation with executives setting the example Highlight Success Stories: Showcase past successes of CAT Plan execution to build confidence and buy-in from stakeholders

Redundancy and Succession



Current State Observations	Recommendations
 There is reliance on a few key individuals for primary CAT Plan functions and there is absence of backup roles, which increases risk of ineffective Plan execution in their absence Limited formal succession practices and plans, which increases susceptibility to talent risks and the chances the Association will not have the appropriate trained resources to respond to a catastrophe 	 Develop Redundancy Plans: Identify critical roles and create redundancy plans through crosstraining or appointing backups Formalize Succession Planning: Implement structured processes to identify potential successors of key roles



Questions?

9C. Internal Audit Risk Assessment and 2025 Proposed Audit Plan



Texas Windstorm Insurance Association Risk Assessment and Internal Audit Plan Update

December 10, 2024



Risk Assessment Process wear



<u>Purpose:</u> The accompanying risk assessment has been completed for the purpose of developing an internal audit plan. This risk assessment, therefore, is not an enterprise-wide risk assessment, which may consider other risk characteristics.

✓ Risk Assessments:

- Are required by professional internal audit standards
- Allow internal auditors to focus resources on the areas of greatest risk
- Result in a comprehensive internal audit plan that identifies the specific areas of focus over a period of time
- The frequency of internal audits performed is based on the over risk assessed, risk trends and other qualitative factors

Risk Assessment Update Process





- Review results of prior risk assessments as benchmark criteria
- Receive feedback from the Executive Leadership Team
- Review financial risks, process documentation, and strategic initiatives
- Consider industry best practices
- Evaluate inherent risk of probability and impact
- Consider current and anticipated business changes
- For key operating areas, evaluate financial/transaction significance and risk trends
- Consider the current control environment: staffing, policies, culture, anticipated changes in the environment
- Assess the degree of legal/regulatory compliance requirements
- Summarize risk ratings by business process area
- Develop internal audit plans for 2025, 2026 and 2027 to monitor and mitigate process risks

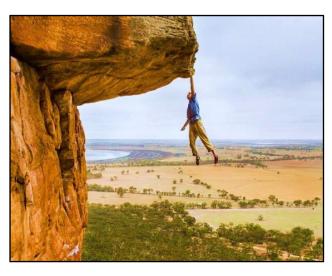
Risk Assessment Definitions



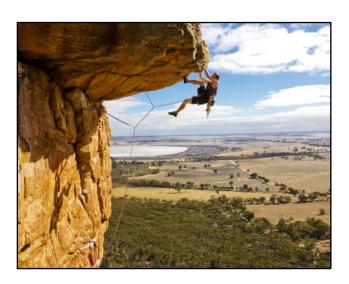
Risks were evaluated based on inherent versus residual risk

Inherent Risk: The natural risk (exposure) in the significant activities of the organization without consideration of internal controls or other actions that mitigate risk.

Residual Risk: The risk that remains after controls are taken into account (the net risk or risk after controls).



Vs.



^{*}The Inherent Risk Assessment was used in developing the proposed areas of the internal audit plan. The plan is subject to review and approval of the Board.

Risk Category Definitions





Financial Stability Risks –

 The risk the Association will fail to adequately forecast and plan to achieve necessary cash flow, manage liquidity, receive adequate funding and accurately report financial results.

Operations Risks –



- The risk that internal operations do not adequately identify and provide for the needs of the Association's policyholders.
- The risk the Association's daily processes are not effectively designed to prevent and detect errors or adequately process claim volumes.
- The risk that the diverse nature of the Association's operations, processes, and/or underlying mechanics mitigate the economies of scale to efficiently execute transactions and processes.



Legal and Compliance Risks –

 The risk that legislative and political activities and decisions will have an adverse impact on the Association and inhibit its ability to achieve strategic objectives, or that regulatory changes impair operations and the ability to conduct business.

Risk Category Definitions Cont.





Reputational Risks –

 The risk of an event generating poor public opinion and/or reduced employee commitment. Considers policyholder relations, agent relations, internal and external communications, data privacy, headline risk, etc.



Fraud Risks -

 The risk of the occurrence of illegal acts characterized by deceit, concealment, or violation of trust. Risks associated with dollar volume, non-conformance with ethical standards, and complexity of operations making detection more difficult.



Information Technology Risks –

 The risk the Association's IT strategy is not aligned with the business model to embrace and rely on technology. Also includes the risk the Association is highly dependent on technology to execute strategic operations and that IT infrastructure and systems are not consistently available and reliable.



	2024 Risk Assessment Summary													
	Process Activities	Inherent Risk Rating					Risk Category							
Risk Area		2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П		
Funding Sources and Reinsurance	 Funding Sources Execution of Agreements Billing and Recoverables Risk Transfer Reinsurer Credit Risk Monitoring Buying and Placement CAT Bond Market Funding 	High	High	\leftrightarrow	High	High	x	x	x	X	x			
Information Security	 Mobile Security Logical Access (Database, OS, Application) Physical Access Cybersecurity and Cybersecurity Insurance 	High	High	\leftrightarrow	High	High		x	x	X	x	x		



	2024 Risk Assessment Summary													
		Inherent Risk Rating					Risk Category							
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П		
Emergency Planning	 Continuity of Operations Plans (COOP) CAT (Operations) and Business Continuity Planning (TWIA and Claimants) Disaster Recovery Planning (COOPs extension to IT) Safety Planning 	High	High	\leftrightarrow	High	High	x	x		X		x		
Customer Experience	 Customer Experience Policy Services Communications Claims Agent Services 	High	High	\leftrightarrow	High	High		x	x	X		x		



	2024 Risk Assessment Summary													
	Process Activities		ent Risk ting	Direction of Risk			Risk Category							
Risk Area		2023	2024		Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П		
Underwriting and Policy Services	 Application & Quoting Process Policy Issuance Process (includes Billing) Agent Registration Policy Eligibility Determination Process Fraud Reporting Process Inspection Process Agent Commissions Association Mergers Risk Evaluation and Pricing Process QA/Audit Process Policyholder/Agent Complaint Process Appeal Process Voluntary Market Contraction 	High	High	\leftrightarrow	High	High	x	x	x	X	X	x		



	2024 Risk Assessment Summary													
	Process Activities		ent Risk ting				Risk Category							
Risk Area		2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	Ŀ		
Claims Processing	 Intake/FNOL Process Triage/Assign Claim Investigate Claim Evaluate Claim Resolve Claim Recover Damages Compliance (Legislative & TDI Regulations) Litigation/Disputed Claims Quality Assurance Vendor Management 	High	High	\leftrightarrow	High	High	x	x	x	x	X	x		
Actuarial (Pricing and Reserving)	Case Reserving Data Capture and Accuracy IBNR Estimation Premium Rate Changes Reporting and Analytics Rate Adequacy	High	High	\leftrightarrow	High	High	x	x	x	X	X	x		



		2024 Ris	k Assessr	ment Sun	nmary									
		Inherent R	Risk Rating				Risk Category							
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П		
Legislative & External Affairs	 Media Relations Legislative Affairs Implementation of Legislative Changes Development of Legislative Recommendations Board Meeting Communications and Postings Board Meeting Updates Annual Reporting Agent Advisory Group Coordination Agent Commission Study TDI 	High	High	\leftrightarrow	High	High		x	x	X				
Information Technology Services	Network Operations (including Monitoring, Tools) Help Desk Change Management Hardware Management IT Vendor Management Cloud Management Disaster Recovery Planning (IT) Microsoft 365 Management	Moderate	High	↑	High	High		X	x	X	x	x		



		2024 Risk	c Assessn	nent Sum	nmary								
		Inherent F	Risk Rating				Risk Category						
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П	
Database and Application Administration	 Database Administration Application Management Systems Administration Report Administration Software Licensing and Usage Telephone Systems 	Moderate	High	↑	High	High		X		X	X	X	
Application Development	System Development Life Cycle Project Management Office / Life Cycle	Moderate	High	↑	High	High		x		X	X	x	



	2	2024 Risk	Assessmo	ent Sumn	nary							
		Inherent I	Risk Rating					F	Risk Cc	ıtegor	У	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П
Human Resources Administration and Talent Retention	 Recruiting/Selection Benefits Management Compensation Management Onboard/Offboarding Termination Process Complaints, Grievances, and Disputes (Employment) Privacy and Employee Compliance Retention Succession Planning 	High	Moderate	↓	Moderate	Moderate	x	x	x	x		
Strategic Communications	Agent/Policyholder Communications Internal Communications and Coordination Branding (Reputation Management) Organizational Change Management Digital Media Community Outreach Website Design and Updates Website Maintenance and Security	High	Moderate	↓	Moderate	Moderate		x	x	X		X



	2	024 Risk	Assessmo	ent Sumn	nary							
		Inherent I	Risk Rating					F	Risk Ca	itegor	/	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П
Executive Management, Management Planning and Reporting	Operational Planning and Reporting Board Reporting Strategic Planning and Execution Succession Planning	High	Moderate	\	Moderate	Moderate		x		x		



	2	024 Risk	Assessmo	ent Sumn	nary							
		Inherent F	Risk Rating					F	Risk Co	itegory	/	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	Ш
Legal & Compliance	Complaint Process (Administrative Code) Contracts Management Process (New or Renewal) Conflict Disclosures / Ethics Process Traud Reporting Process Records Retention Process Public Information / Open Records E-discovery Association Policy Management Filings (Policy Forms & Endorsements, TDI, non-financial statement) Sanctions Checking Process FCPA/OFAC Compliance Vendor Management Process (Including Due Diligence) Legislative Changes Claims and Non-Claims Litigation Plan of Operation		Moderate	\leftrightarrow	Moderate	Moderate		x	x	X		



	2	024 Risk	Assessm	ent Sumn	nary							
		Inherent F	Risk Rating					ŀ	Risk Co	ıtegor	У	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П
Financial Close and Reporting	 Period End Closing Process Expense Allocation Statutory Financial Statement Preparation GASB Compliance TDI / Statutory Data Calls General Ledger Recording and Maintenance Account Reconciliations Fixed Assets Escheatment/Unclaimed Property Public Securities Revenue Recognition 		Moderate	\leftrightarrow	Moderate	Moderate	x		x	X	X	X
Accounts Payable and Expense Processing	 Vendor Management (Set-up & Payments) Accounts Payable Processing (Invoice Routing and Approval) Check Disbursements Expense Coding Employee Expense Reimbursement Company Credit Card Processing 	Moderate	Moderate	\leftrightarrow	Moderate	Moderate	x	x		x	x	x



	2	024 Risk	Assessm	ent Sumn	nary							
		Inherent F	Risk Rating					F	Risk Co	ıtegor	/	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П
Cash Management	 Banking General Lockbox Credit Cards Wire Transfers Void Stop Payments Positive Pay Cash Forecasting Bank Account Reconciliation Cash and Cash Equivalent Investments Management Funding Stack Execution Lines of Credit 	Low	Moderate	↑	Moderate	Moderate	x	x	x	X	X	x
Payroll	 Timekeeping and Approval Payroll Adjustments (Manual) Payroll Process and Disbursement Payroll Taxes Compliance Reporting Distributions & Voluntary Deductions 	Moderate	Low	\	Low	Moderate	x	х	x	x	x	х



	2	.024 Risk	Assessm	ent Sumn	nary							
		Inherent R	Risk Rating					ı	Risk Co	ategor	У	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П
Accounts Receivable	Billing Collections and Deposits Customer Account Maintenance Past Due A/R, Non-admitted and write-offs Refunds System Reconciliation	Moderate	Low	↓	Low	Moderate	x	x		x	X	x
Facilities and Services	Building Access & Physical Security Mail and Routing Facilities Maintenance Events/Training Management Premises Insurance (COVID)	Low	Low	\leftrightarrow	Low	Low		x				



	2	024 Risk	Assessm	ent Sumn	nary							
		Inherent F	Risk Rating					ı	Risk Co		У	
Risk Area	Process Activities	2023	2024	Direction of Risk	Probability	Impact	Financial Stability	Operations	Legal & Compliance	Reputational	Fraud	П
Depopulation	 Voluntary Depopulation Assumption Reinsurance Journal Entries to Remove Underwriting Activity 	Low	Low	\leftrightarrow	Low	Low	x	x		x		
Premium and Maintenance Taxes	Premium Taxes Premium Tax Preparation and Compliance Maintenance Tax	Low	Low	\leftrightarrow	Low	Low	х		x			

Audit Plan 2025-2027



- The proposed audit plan has been developed using results of the Risk Assessment and considered:
 - Risk trend
 - Results of past audits
 - Changes in the control environment
 - New software applications
 - Other qualitative factors



Proposed Three Year Audit Plan



Process Area	Last Report Date	2024 Inherent Risk Rating	2023	2024	2025	2026	2027
Funding Sources and Reinsurance	Nov. 2023	High	х			Х	
Information Security	Apr. 2022	High			Х		
Emergency Planning	May 2024	High		х			х
Customer Experience	N/A	High		х			х
Underwriting and Policy Services	Nov. 2023	High	х			X	
Claims Processing	Dec. 2022	High			X		
Actuarial (Pricing and Reserving)	Sept. 2023	High	Х			X	
Legislative and External Affairs	Mar. 2024	High		х			
Information Technology Services	Apr. 2022	High			X		
Database and Application Administration	Apr. 2024	High		х		X	
Application Development	Apr. 2024	High		х		х	
Human Resources Administration and Talent Retention	Dec. 2022	Moderate			X		
Strategic Communications	Mar. 2021	Moderate		х			х
Executive Management, Management Planning and Reporting	May 2021	Moderate			X		
Legal & Compliance	Mar. 2024	Moderate		х			Х
Financial Close and Reporting	May 2024	Moderate		X			
Accounts Payable and Expense Processing	Aug. 2023	Moderate	Х				Х
Cash Management	Aug. 2021	Moderate		х	٦	L	L
Payroll	Dec. 2022	Low					
Accounts Receivable	Oct. 2023	Low	х				
Facilities and Services	May 2023	Low	Х				
Depopulation	Oct. 2023	Low	х				
Premium and Maintenance Taxes	Jul. 2021	Low					

 $[\]boldsymbol{L}$ - limited annual procedures



Discussion



10. Underwriting Operational Review Update



MEMORANDUM

DATE: November 15, 2024

TO: David Durden, General Manager

FROM: Michael Ledwik, Vice President, Underwriting

RE: Update on Underwriting Operational Results

Third Quarter 2024 Results

TWIA Underwriting Metrics				Quar	terly Sum	mary		YTD	
TWIA Underwriting Wetrics	Jul-24	Aug-24	Sep-24	Q1 2024	Q2 2024	Q3 2024	2024	2024 Goal	A
Transaction Issuance	99.89%	99.95%	99.97%	99.93%	99.97%	99.94%	99.95%	90%	9.95
Internal Underwriting QA	98.28%	99.66%	99.39%	99.34%	98.74%	99.11%	99.06%	95%	4.06
Phone Service Level	63.80%	84.87%	85.48%	91.25%	81.26%	78.05%	83.52%	80%	3.52
Internal Telephone QA	96.90%	95.00%	98.13%	95.58%	96.07%	96.68%	96.11%	95%	0.87

I. Overview:

- 99.94% of transactions were issued within 10 days of receiving the application and payment
 - a. 98% of the transactions were straight through processed by the system
 - b. 2% of the transactions were referred by the system to Underwriting for additional information, review, and approval prior to issuance
- Out of 124,950 calls for the quarter, 78.05% of the calls were answered under 20 seconds

II. Agency Compliance Audits:

A standard sample of agencies (10) were selected in the third quarter of 2024 to verify compliance with the Texas Windstorm Insurance Association (TWIA) declination of coverage and flood insurance requirements.

- 100% were compliant with declination provisions.
- 1 agent has an open action item to get the flood provisions to the audit team.
- All agents selected have active property and casualty insurance licenses.

11. Claims11A. Claims Operations

TWIA Claims Operations 2024

TWIA Claims - 202	24 Q3 Results	(thru S	eptember)		
Key Cycle Times (In days)	Industry Average, TX	TWIA	TWIA Plan	Variance to Plan	% Variance to Plan
FNOL to Inspect Property	5.9	3.8	<3	0.8	27%
Inspect Property to Receipt by TWIA	3.7	2.1	<8	-5.9	-74%
Total Cycle Time FNOL to Payment - Daily	N/A	10.3	<12	-1.7	-11%
Total Cycle Time FNOL to Payment - Cat	N/A	14.4	<12	2.4	15%
TDI Complaint Ratio					
2023	0.25%	- 22 co	mplaints fro	m 8,867 new	claims
2024	0.10% -	40 cor	nplaints fro	m 41,098 nev	v claims

Year	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24
Actual Volume	608	773	585	502	440	446	832	684	1,734	1,612	2,060	1,456	27,571	3,766	1,432
Actuarial Projected	475	681	681	688	333	333	809	569	574	2,092	2,112	591	596	872	880
Staffing Plan	572	572	572	572	572	572	703	703	703	703	703	703	703	703	703
Open Inventory	4,116	4,007	3,843	3,711	3,531	3,449	3,799	3,940	5,131	5,889	7,259	7,645	7,645	33,335	31,854

Historical TWI	A Claim Volume
Year	Claims
2005	12,783
2006	1,862
2007	4,195
2008	99,813
2009	4,812
2010	4,801
2011	10,608
2012	8,601
2013	10,541
2014	2,843
2015	18,889
2016	8,393
2017	80,257
2018	7,242
2019	6,704
2020	14,432
2021	12,535
2022	5,066
2023	8,867
2024	41,098

TWIA - Claim Severity by Accident Year and LOB						
Reported Claims by LOB						
Year	Residential		Commercial		GRAND TOTAL	
	Claims	% ∆	Claims	% ∆	Claims	% ∆
2020	14,465	-	377	-	14,842	-
2021	12,269	-15.2%	286	-24.1%	12,555	-15.4%
2022	4,413	-64.0%	60	-79.0%	4,473	-64.4%
2023	9,376	112.5%	173	188.3%	9,549	113.5%
2024	38,935	-	862	-	39,797	-
Paid Amounts by LOB						
Year	Residential		Commercial		GRAND TOTAL	
	Incurred	% ∆	Incurred	% ∆	Incurred	% ∆
2020	\$56,604,379	-	\$7,219,263	-	\$63,823,642	-
2021	\$57,972,304	2.4%	\$8,162,442	13.1%	\$66,134,747	3.6%
2022	\$27,283,035	-52.9%	\$1,447,225	-82.3%	\$28,730,260	-56.6%
2023	\$68,846,176	152.3%	\$5,888,893	306.9%	\$74,735,068	160.1%
2024	\$308,560,314	-	\$19,745,258	-	\$328,305,572	-
Paid Claim Severity by LOB						
Year	Residential		Commercial		GRAND TOTAL	
	Severity	% ∆	Severity	% ∆	Severity	% ∆
2020	\$3,913	-	\$19,149	-	\$4,300	-
2021	\$4,725	20.7%	\$28,540	49.0%	\$5,268	22.5%
2022	\$6,182	30.8%	\$24,120	-15.5%	\$6,423	21.9%
2023	\$7,343	18.8%	\$34,040	41.1%	\$7,826	21.9%
2024	\$7,925	_	\$22,906	-	\$8,250	_

^{*}Paid amounts exclude loss adjustment expenses and IBNR reserves

TWIA - 2024 Claims					
Total Claims	Claims With No Supplemental Payments	% Claims With No Supplemental Payments	Claims With Supplemental Payments	% Claims With Supplemental Payments	
41,905	39,292	93.8%	2,613	6.2%	

TWIA - 2024 Disputed Claims							
Dispute Frequency Type of Dispute							
Total Claims	Disputed Claims	% of Disputed Claims	Appraisals	Notice of Intent	Suits		
41,905	367	0.88%	239	143	5		

TWIA - 2024 Disputed Claims With Appraisal Invoked						
Total	Open/Pending	Appraisal Complete	Complete Appraisal Process Stopped			
Appraisals	Active	Awarded	Withdrawn	Ineligible**		
239	214	10	10	5		
	90%	4%	6%			

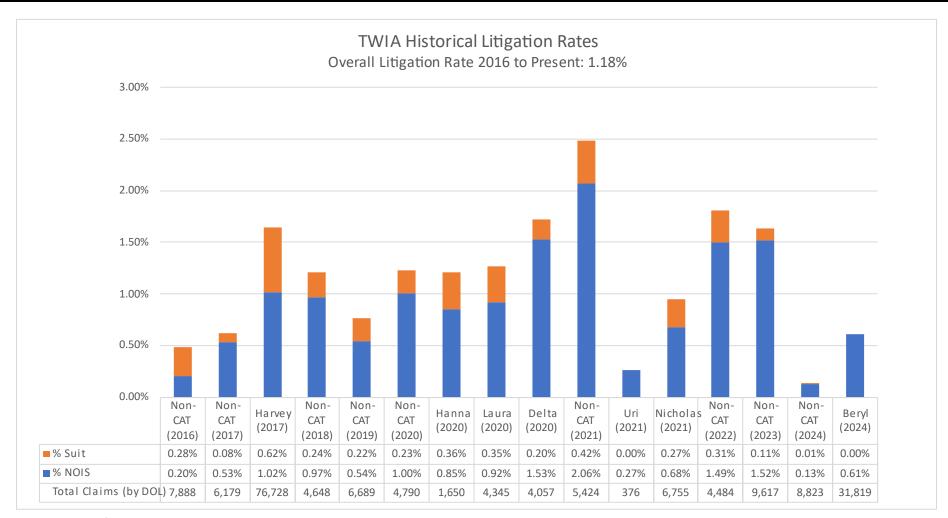
TWIA - 2024 Claims With Notice of Intent or Lawsuit Served					
Total NoI / Suit	Notices of Intent Received	Notices of Intent Resolved	Lawsuits Received	Lawsuits Resolved	
148	143	14	5	0	

A single disputed claim may have more than one "type of dispute."

11B. Claims Litigation



TWIA Litigation Summary



NOIS: Notice of Intent to Sue



TWIA Litigation Tracking Activity

Litigation Quarter Summary Third Quarter 2024

24	Summary of TWIA Claims in Suit				
20		New	Settled	Closed	
\sim	July	4	3	1	
	August	2	2	0	
	September	3	0	5	
		9	5	6	

2024	Summary of TWIA Claims with LORs				
. 20		New	Settled	Closed	
\sim	July	45	1	11	
	August	100	2	15	
	September	86	16	21	
		231	19	47	



TWIA Claims Litigation September 2024

	TWIA Claims in Suit				
Sep-24	Beginning Inventory	New	Closed	Ending Inventory	
	81	3	5	79	

	TWIA Claims with LORs				
Sep-24	Beginning	Now	Closed	Converted to	Ending
	Inventory	New		Suit	Inventory
	396	86	21	2	459

Sep-24	TWIA Claims with Suits/LORs: Detail of Ending Inventory					
	Sui	its	LORS		Total	
	Residential	Commercial	Residential	Commercial	Totat	
	58	21	442	17	538	

12. TWIA Operations12A. IT Systems Update





MEMORANDUM

DATE: November 21, 2024

TO: David Durden, General Manager

FROM: Michael Eleftheriades, Interim CIO / VP IT

RE: TWIA Information Technology Status

The following are key Projects that the Information Technology group is involved in:

Cloud Migration Update

- Project is on-going
- Preparing for entrance into User Acceptance Testing for core Insurance Suite
 Components (Billing Center, Policy Center, and Claims Center) in December
- Entrance for Portals into Stabilization will follow in December. Portal User Acceptance to start in January.
- After the October project milestone assessment, the planned go live date updated to Q2 2025 (April 25).
 - Major decision points rested on a change by Guidewire version policy change, an Enterprise Data Warehouse technical issue, and a refinement of the estimate for Portal completion.

Claims Chatbots (Chat, SMS, Voice)

- Chat and SMS Deployed May 20th was in use for Beryl
- Soft Launch of Voice deployed September 12th.

Multi-factor Authentication (MFA) Status.

Released in August

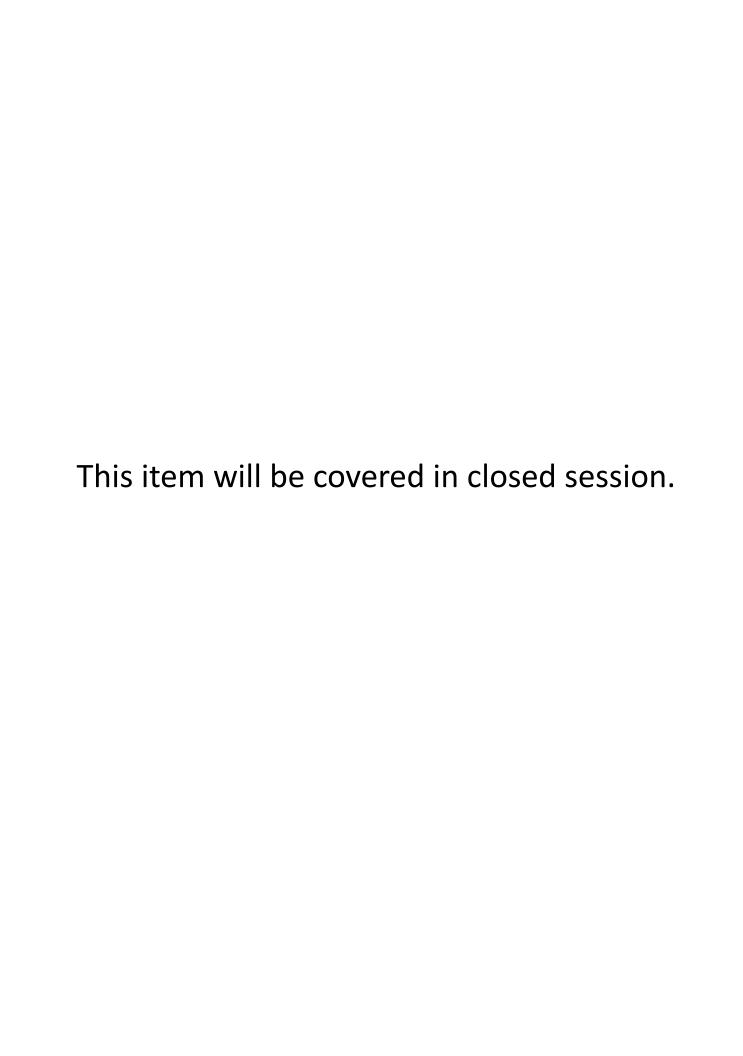




Systems are functioning well with monthly releases limited to business-critical items selected and curated by the respective departments.

The IT budget is controlled and currently \$273K below projections.

12B. Cyber Security



12C. Communications and Legislative Update



MEMORANDUM

DATE: November 20, 2024

TO: David Durden, General Manager

FROM: Anna Stafford, Senior Manager, Legislative & External Affairs

RE: Legislative Affairs & External Affairs Operational Highlights

I. Legislative & Regulatory Affairs

 a) <u>Changes to Coastal Delegation:</u> The General Election was held November 5. The following are newly elected members of the coastal delegation for next year's 89th Session of the Texas Legislature:

- Senate District 27 (Nueces County to Cameron County): Adam Hinojosa was elected over incumbent Sen. Morgan LaMantia.
- House District 29 (Brazoria County): Jeffrey Barry was elected to the seat of retiring Rep. Ed Thompson.
- House District 30 (including Matagorda County): A.J. Louderback was elected to the seat of retiring Rep. Geanie Morrison.
- House District 34 (Nueces County): Denise Villalobos was elected to the seat of retiring Rep. Abel Herrero.

b) Legislative Hearings:

- The House Committee on State Affairs held a hearing on August 16 on TWIA funding and state agency oversight of TWIA. TWIA staff testified at the hearing, along with the Insurance Commissioner and the Office of Public Insurance Counsel (OPIC). Several other stakeholders also testified.
- The House State Affairs Committee held a hearing on September 17 on property insurance costs. While TWIA was not the main topic of the hearing, Corpus Christi attorney Charles Zahn, Jr. testified briefly on his development of a legislative proposal to change TWIA's catastrophe funding structure.
- TWIA staff attended but did not testify at an interim hearing on property insurance costs held by the Senate Business & Commerce Committee on October 1.



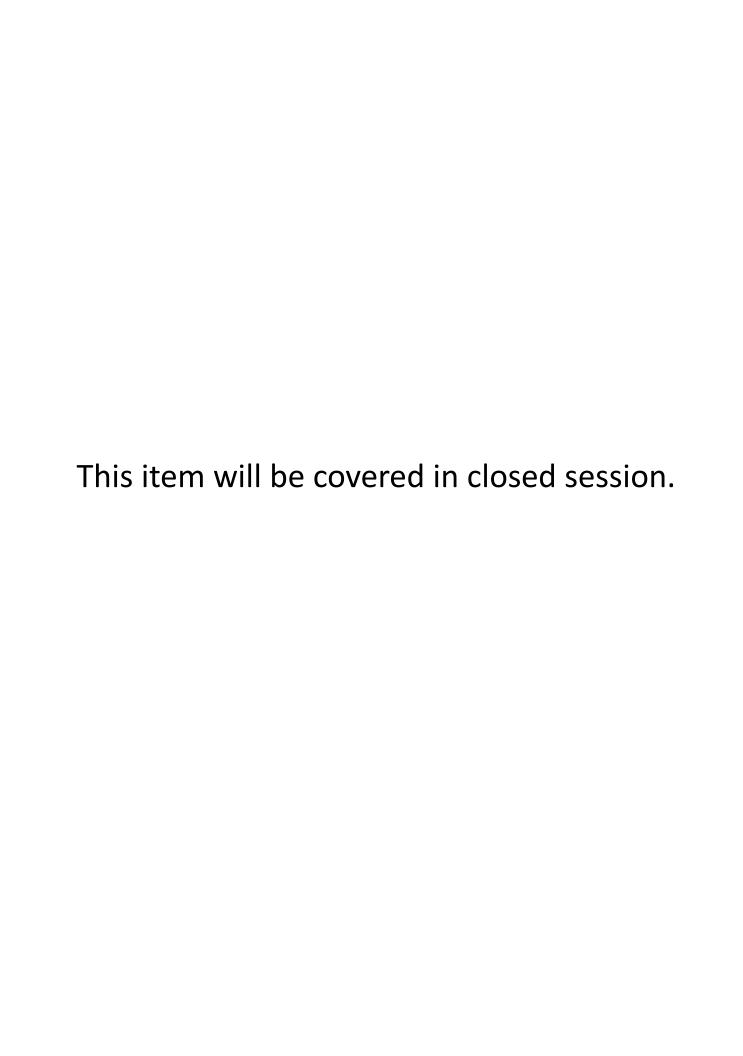
- c) <u>Legislative Meetings</u>: From August through November, Association staff held 11 meetings with legislative offices. Topics discussed include:
 - Introduction to TWIA issues
 - TWIA's annual rate filing
 - Reinsurance modeling
 - Catastrophe funding structure and potential legislative changes
- d) <u>Biennial Report</u>: TWIA's Biennial Report to the Legislature, as approved by the Board at the August meeting, was transmitted to the Legislature and other statutory recipients on August 15.
- e) <u>Legislative Implementation:</u> TWIA has completed implementation of all changes mandated by legislation enacted in the 2023 legislative session. The following activities continue:
 - Agent requirements authorized by Senate Bill 2232 will be completed and shared with agents by the end of 2024 and deployed in early 2025.
 - Staff is completing implementation activities related to FAIR Plan property owners' association policies as required by House Bill 998 and is prepared to issue policies if TDI designates an area adjacent to TWIA's coverage area as underserved by the private market for these plans.
- f) <u>Bill Filing:</u> Bill filing for next year's legislative session opened on November 12. To date, no bills directly addressing TWIA have been filed. Association staff will provide updates on bills potentially affecting the Association as the legislative session progresses.
- g) <u>Storm Updates to Stakeholders:</u> The Association provided regular email updates to legislators, TDI, and coastal stakeholders on Hurricane Beryl claims throughout the third quarter. Email updates on policy moratoriums due to the presence of other hurricanes in the Gulf of Mexico were also provided to these stakeholders.
- h) <u>Stakeholder Inquiries:</u> From July 1 to September 30, we received and responded to three inquiries from industry stakeholders on public policy issues, one question from an agent on Hurricane Beryl claims, and 33 legislative and TDI inquiries about various TWIA issues, including:
 - Catastrophe funding, reinsurance costs, and catastrophe modeling
 - TWIA's rate filing process and policyholder premium data
 - Hurricane Beryl claims
 - TWIA's coverage area, eligibility requirements, and policy count data
 - Litigation costs from previous storms
- i) Operational Updates: We continue to provide regular email updates to the Board, the Texas Department of Insurance (TDI), legislative staff, and coastal elected officials and stakeholders about TWIA's operational activities.



II. Agent Advisory Group (AAG)

- a) The third quarter AAG meeting was moved to August 14 due to Hurricane Beryl's impact on the Texas coast.
 - At the meeting, TWIA staff updated the AAG on the Board's approval of the Association's Biennial Report to the Texas Legislature, the implementation status of changes from the 88th legislative session, the Board's annual rate filing decision at the August 6 meeting, and Hurricane Beryl claim data.
- b) The AAG held its fourth quarter meeting on October 16.
 - The primary topic for the meeting was draft agent requirements to be implemented under Senate Bill 2232. The AAG supported the requirements as drafted and discussed additional standards that could be considered.
 - The AAG also approved updates to the AAG Charter and received information on Hurricane Beryl claims and the Insurance Commissioner's disapproval of TWIA's annual rate filing.

12D. Performance Evaluation of General Manager



16. Future Meetings
February 25, 2025 – Moody Gardens Hotel
Galveston
May 6, 2025 – Marriott South
Austin
August 5, 2025 – Tremont House
Galveston